SWSLHD
Clinical Stream Development Priorities
Paediatrics and Neonatology Clinical Stream
2018 – 2020

Leading care, healthier communities
# Table of Contents

Overview of Paediatrics and Neonatology Clinical Stream in SWSLHD ........................................... 2
Service Map Key ...................................................................................................................................... 3
Service Map – Paediatrics and Neonatology Clinical Stream – Current ........................................... 4
SWSLHD Strategic Directions ............................................................................................................... 7
Priority Developments for Paediatrics and Neonatology Clinical Stream 2018 - 2020 ...................... 7
Service Map – Paediatrics and Neonatology Clinical Stream – Future (2026) ................................. 8
Overview of Paediatrics and Neonatology Clinical Stream in SWSLHD

Inpatient Paediatric Units
SWSLHD has five inpatient paediatric units located at Bankstown-Lidcombe, Liverpool, Fairfield, Campbelltown and Bowral and Districts Hospitals.

Neonatal Intensive Care Unit
SWSLHD has one neonatal intensive care unit located at Liverpool Hospital, to care for high risk neonates. These neonatal intensive care beds are a supra LHD service and are subject to planning by the Ministry of Health. A flexible Model of Care involving up surge of SCN bed enables local care of sick or premature babies requiring resources to be appropriately utilised with timely transfer/back-transfer of neonates no longer requiring higher levels of care.

Special Care Nurseries (SCN)
SCN beds in SWSLHD provide levels 1-4 care for neonates requiring investigations, monitoring and management of neonatal conditions. Special Care Nursery cots are located at Bankstown-Lidcombe, Liverpool, Campbelltown, Fairfield and Bowral & District Hospitals. These special care cots also serve as step down cots for the NICU.

Ambulatory Care Services
There are four Ambulatory Care Services that are available within the District including Campbelltown Paediatric Ambulatory Care Service, Fairfield Paediatric Ambulatory Care Service, Liverpool Paediatric Ambulatory Care Service and the Liverpool Newborn Family Support Program. Paediatric Hospital in the Home (HITH) was established at Liverpool in May 2017.

Outpatient Clinics
General Paediatric medical outpatient clinics are conducted at all facilities across the District and provide a source of referral to follow up on any hospital or ambulatory care admissions that require further medical attention. Appointments at these clinics are made on discharge from either the inpatient or ambulatory care services.

Subspecialty Clinics
Subspecialty clinics are conducted in conjunction with specialists from the SCHN at both Campbelltown and Liverpool Hospitals. They operate under a variety of governance structures and cater for conditions including endocrinology, diabetes, respiratory, cardiology, immunology, obesity, ophthalmology, neurology, genetics, surgical, burns and renal conditions. Expansion of these clinics will further bring the care for children within the District closer to their place of residence.

General Paediatric Surgery
Paediatric surgical operations are performed by general surgeons or by subspecialty surgeons across the District at Bankstown, Fairfield, Liverpool, Campbelltown and Bowral Hospitals, with paediatric elective surgery lists for the District conducted at Liverpool and Campbelltown Hospitals. All complex cases are managed at SCHN. In addition, a paediatric surgeon provides consultation services to both the neonatal intensive care unit and the foetal maternal unit.
The status quo projections suggest the prime strategic imperative in paediatric surgery is to address the high flows to the Children’s Hospitals, examining the feasibility of undertaking locally more of the surgical and procedural activity that does not require the specialised paediatric services only available at the Children’s Hospitals.

In the NSW Election Commitments 2015-19 (2014) there was commitment to ‘Recruit five additional paediatric general surgeons for Sydney Children’s Hospital Network as part of a hub and spoke model’. One of these positions has been recruited (June 2018) to Campbelltown to enable additional planned surgery in SWSLHD.

**Paediatric Services provided by Community Health**

SWSLHD also provide a large number of other paediatric services within Community Health including child developmental assessment services, refugee clinics, children out of the home clinic, Youth Health Services, Branches clinic, child protection service and early childhood services.

**Allied Health Services**

There are limited amount of dedicated Allied Health Services available for children. Services are provided by Allied Health personnel within the general role in the hospitals.

Allied Health services are provided for inpatients at all hospitals. Liverpool and Campbelltown Hospitals provide the full range of therapy services whilst the other hospitals predominantly provide Social Work and Physiotherapy services. Non admitted patient care is provided within all community health centres and hospital outpatient units. However, Campbelltown and Liverpool Hospitals are the only hospital units able to provide Occupational Therapy, Speech Pathology and Physiotherapy services to children with complex needs.

**Research**

Child Health Academic Unit is being established to enable knowledge translation and to coordinate research activities in SWSLHD.

**Service Map Key**

<table>
<thead>
<tr>
<th>Key</th>
<th>Description</th>
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<tbody>
<tr>
<td></td>
<td>Developing service</td>
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<tr>
<td></td>
<td>Partial service</td>
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<td></td>
<td>State-wide service provision</td>
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<td></td>
<td>Lead service or Centre of Excellence</td>
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<td></td>
<td>Networked service i.e. linked to “lead” service</td>
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<tr>
<td></td>
<td>Single service which provides services across the LHD</td>
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<tr>
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<td>Hub and Spoke clinic provided</td>
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Service Map – Paediatrics and Neonatology Clinical Stream – Current

South Western Sydney Local Health District
SWSLHD Strategic Directions

**Safe, Quality Care**
- Consistently safe
- Outstanding quality
- Appropriate, timely care
- Evidence based and patient-centred care
- Cultural safety
- Accountability and governance

**A Healthy Community**
- Healthy people and communities
- Safe, healthy environments
- Knowing the needs of the community
- Prevention and early intervention

**Collaborative Partnerships**
- Consumer, patient and carer involvement
- Genuine engagement and communication
- Strategic partnerships
- Funding opportunities

**A Healthcare System for the Future**
- Building and adapting for the future
- Networked and integrated services
- Agile and innovative care
- Responsive to community diversity

**Our People Make a Difference**
- Workforce for the future
- Culture of respect and compassion
- Employer of choice
- Effective leadership and empowered staff

**A Leader In Research and Teaching**
- Delivering research innovation
- Acknowledgement and recognition of research
- Continuous education, teaching and training

Priority Developments for Paediatrics and Neonatology Clinical Stream 2018 - 2020

<table>
<thead>
<tr>
<th>Priority Service Developments (include in priority order)</th>
<th>Linkage with Clinical Service Plans</th>
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| 1. Enhance capacity at Campbelltown and Liverpool Hospitals –
  - Close Observation Beds and associated nursing workforce enhancements
  - Increase in service capability in Campbelltown SCN from a level 3 to a 4 and associated nursing workforce enhancements
  - Enhanced Paediatric medical staffing model implementation
  - Neonatal NICU beds enhancement
  - Allied Health workforce enhancements (across all disciplines)
  - Campbelltown ED enhancement | • Macarthur Clinical Service Plan
  • Enhanced Paediatric Capacity Plan to 2031

| 2. Transition Care Model implementation | • Transition Care Project, Apr-Sept 2018
  • SWSLHD Health Improvement Plan for Children, Young People and Families 2016 - 2025 |

| 3. Weight Management Services plan implementation | • Growing Health Kids in SWSLHD |

| 4. Further expansion to subspecialty clinics Campbelltown and Liverpool | • Macarthur Clinical Service Plan
  • Enhanced Paediatric Capacity Plan to 2031
  • Transition Care Project
  • Liverpool Clinical Services Plan |

| 5. Ambulatory Care models enhancements:
  - PACS Unit Campbelltown extension of operating hours
  - Fairfield to develop MoC (HITH) | • Macarthur Clinical Service Plan
  • Enhanced Paediatric Capacity Plan to 2031
  • SWSLHD Health Improvement Plan for Children, Young People and Families 2016 - 2025 |