

Minutes

South Western Sydney Local Health District Board

Date	Monday 23 February 2026
Time	2.00pm
Venue	Conference Room 3, Education Centre, SWSLHD

Present and Apologies

Members	Pres.	Apol.	Members	Pres.	Apol.
Ms Billie Sankovic (Chair)	✓		Mr John Roach	✓	
Prof Deepak Bhonagiri	✓		A/Prof Vincent Roche	✓	
Prof Jill White	✓		Ms Annamaria Wood	✓	
Ms Annette Lamb	✓				
District Attendees	Pres.	Apol.	District Attendees	Pres.	Apol.
Ms Sonia Marshall, Chief Executive	✓		Dr Setthy Ung, Chair, Medical Staff Executive Council	✓	
Mr Grant Isedale, A/Executive Director Operations & Performance	✓		Ms Angy Dinevska, Director People & Culture	✓	
Mr Dimi Palamidias, Director Finance	✓		Ms Peggy Chiang, A/Director Clinical Governance	✓	
Ms Marion Taylor, Manager Office of the Chief Executive and Board (Secretariat)	✓				

1. Acknowledgment of Country	The Chair opened the meeting by acknowledging the traditional owners of the land and paid respect to Elders past and present.	
Welcome & Meeting Evaluation Nomination	- B Sankovic advised the Board that Shamil Samji has submitted his resignation from the SWSLHD Board effective immediately. - B Sankovic will work with the Ministry of Health to have that position filled. - B Sankovic thanked Shamil on behalf of the Board. - A Wood agreed to undertake the meeting evaluation.	
2. Apologies	No apologies noted.	
3. Declarations of Interest	The Chair invited declarations of interest.	

	○ Nil received.	
4. Confirmation of Minutes & Actions	• The minutes of the meeting held 15 December 2025 were accepted as a true and accurate record by consensus. The Board <u>ENDORSED</u> the minutes of the Board meeting held 15 December 2025. • The Board <u>NOTED</u> the updated minutes from the 27 October 2025 Board Meeting.	
5. Business Arising	Nil	
6. Patient Story	• P Chiang presented a patient story highlighting feedback from a patient that presented to the Liverpool Hospital Emergency Department in the area of Women's Health. • It was noted that team was commissioned a team to undertake an independent review of the care provided.	
7. Presentation 7.1. Shaping the System Together – Clinician Engagement	• A Dinevska presented to the SWSLHD Board regarding the outcomes and themes of the Shaping the System Together – Clinician Engagement feedback sessions conducted across SWSLHD. The below points were highlighted ○ Overall engagement in SWSLHD is strong with Clinicians ○ There is an opportunity to refine the feedback loops. ○ There is a desire for greater financial literacy and budget decision-making capability ○ The report and findings have been tabled with a number of other committees in SWSLHD with agreement on content. • The Board <u>NOTED</u> the referral and report as circulated with the agenda	
8. New Business		
8.1. New Member – Audit & Risk Management Committee	• S Marshall provided an update on the new member for the Audit and Risk Management Committee (ARMC) highlighting: ○ Interviews were undertaken in January 2026 with recommendation subsequently approved by the Board chair. ○ Malcolm Freame is the successful applicant and has attended the first ARMC meeting in February 2026 • The Board <u>NOTED</u> the referral as circulated with the agenda.	
9. Chairperson's report	• B Sankovic provided an update to the Board highlighting: ○ Has commenced meetings with the Chairs of Greater Western Sydney LHDs (NBMLHD and WSLHD) with initial discussions including synergies between our strategic priorities and development of support and training for Board members. ○ Will be meeting with the Minister with a focus on equity of funding. ○ Exploring options to partner with WSU re Board member education. ○ Will be attending the next NSW Health Council of Board Chairs meeting on 16 March.	

	○ Has met with the Chair of Ingham Institute including respective Chief Executive's with agreement that the Board Chairs will meet regularly going forward. ○ Continuing to meet and greet with the members of parliament and mayors. • B Sankovic outlined the proposed dates and locations for the 2026 Annual Public Meeting (APM) recommending the date of Wednesday 18 November 2026. • The Board discussed the location options for the APM. • The Board <u>AGREED</u> for the 2026 APM to be scheduled on Wednesday 18 November from 12pm at the Ingham Institute, Macarthur, pending Board Chair investigation of a community location. • The Board <u>NOTED</u> the referral as circulated with the agenda.	
10. Chief Executive's Report		
10.1. Significant Issues	• S Marshall spoke to the Significant Issues Report, as circulated with the agenda highlighting: ○ The formal resignation of Nathan Jones as Director Aboriginal Health, with Jemma Milloy announced as the successful applicant. ○ The short-term restructure to combine Safety and Risk for an initial 12 months under the role of Director Safety & Risk which will be undertaken by Eloise Cadogan. • <u>ACTION</u>: Draft a letter on behalf of the Board thanking Nathan Jones for his contributions during his time in the role. • S Marshall advised the Board that a review of SWSLHD corporate and support structures had been undertaken and had engaged the Ministry of Health Efficiency Improvement and Support Team (EIST) to provide benchmarking and analytical support. • <u>ACTION</u>: Include a summary of the Non-Clinical Staff Benchmark Report at the next Board Meeting. • The Board <u>NOTED</u> the Significant Issues report as circulated with the agenda.	Secretariat Chief Executive
10.2. Performance Report	• The Board <u>NOTED</u> the Performance report as circulated with the agenda.	
10.3. Finance	• The Board <u>NOTED</u> the Finance report as circulated with the agenda.	
10.4. People & Culture	• The Board <u>NOTED</u> the People and Culture report as circulated with the agenda.	
10.5. Media and Communications report	• The Board <u>NOTED</u> the Media and Communications Report, as circulated with the agenda.	
10.6. Leagues Table	• The Board <u>NOTED</u> the Leagues Table for December 2025 as circulated with the agenda.	
10. Committees of the Board		

11.1. Finance, Performance & Assets	The Board <u>NOTED</u> the minutes of the January 2026 Finance Performance & Assets Meeting (FPAC) as circulated with the agenda.	
11.2. Aboriginal Health	- A Lamb provided an update from the December 2025 Aboriginal Health Committee, highlighting good and stakeholder collaboration as well as ongoing strategies to meet targets. - Following the notice of resignation of S Samji, the board discussed an interim replacement on the Aboriginal Health Committee to support A Lamb - V Roche noted can support as an interim member of the committee pending confirmation of a new board member. <u>ACTION:</u> Arrange for V Roche to be included on the Aboriginal Health Committee invitations in the interim. - The Board <u>NOTED</u> the minutes of the December Aboriginal Health Committee as circulated with the agenda.	Secretariat
12. Other Committees		
12.1. Medical Staff Executive Council	- S Ung provided an update on the December 2025 Medical Staff Executive Council (MSEC) highlighting NSW Health Pathology attendance, thanking S Marshall for coordinating. - S Ung advised the Board that he will be taking on a state role with the next meeting being his last as MSEC Chair. - S Ung noted that there is great feedback regarding the engagement between MSEC and MSC Chairs and the Board and LHD Executive. - The Board <u>NOTED</u> the minutes of the December 2025 MSEC as circulated with the agenda.	
G Isedale left the meeting at 3.34pm		
12.2. Consumer and Community Council	- A Wood provided an update to the Board following the February 2026 Consumer & Quality Council (CCC), highlighting: - Accessibility to the board with potential for CCC members to attend future Town Halls. - The Board <u>NOTED</u> the Minutes of the December 2025 CCC as circulated with the agenda with February 2206 minutes to be tabled at next Board Meeting.	
13. Items for Information		
13.1. NSW Health System Advisory Council Update	The Board <u>NOTED</u> the NSW Health System Advisory Council Update as circulated with the agenda.	
13.2. Revised NSW Health Performance Framework – 2025/2026	The Board <u>NOTED</u> the Revised NSW Health Performance Framework – 2025/2026 as circulated with the agenda.	

14. Other Business Without Notice	• The Chair invited Other Business Without Notice. • B Sankovic advised of a communication issued to Board Chairs requesting reinforcement that mechanisms are in place for clinician feedback, noting alignment with the Shaping the System agenda. • B Sankovic further advised of the sharing of the MSEC survey of Board Chairs that highlighted performance across the State generally strong however there is opportunity for improvement in engagement with medical staff. • Suggestion to include a “closing the loop” mechanism in the Board communiqué. • Due to the newly announced public holiday on 27 April 2026, the Board agreed to reschedule to 4 May 2026 with location to be at the main District office. • <u>ACTION</u>: Reschedule April Board meeting to 4 May 2026 including updating of location to District Office.	Secretariat
15. Close / Next Meeting	• The next meeting will be held on Monday 4 May at SWSLHD District Office.	
<i>S Marshall, P Chiang, D Palamidas, A Dinevska, S Ung, & M Taylor left the meeting</i>		
16. In-camera session including meeting evaluation		