

# SOUTH WESTERN SYDNEY LOCAL HEALTH DISTRICT

# 2011 Review



**Health**  
South Western Sydney  
Local Health District

# FOREWORD

The first edition of *South Western Sydney Local Health District Review*, marks a new era in healthcare delivery for south western Sydney. The South Western Sydney Local Health District (SWS LHD) was established on 1 January, 2011.

In accordance with the National Health and Hospital Agreement, the District is led by a Board and Chief Executive.

The change to the Local Health District followed a transition from Sydney South West Area Health Service to the South Western Sydney Local Health Network in January 2011, which was regulated by a Governing Council.

A change of Government in NSW in March saw the final transition to a Local Health District with its own Board.

All references in this document are to the new entity, the Local Health District.

It can be read together with the *NSW Health Statutory Annual Report 2010-2011*.

Both reports will be made available on our website [www.swslhd.nsw.gov.au](http://www.swslhd.nsw.gov.au)

## SWSLHD Board Members:

- Professor Phillip Harris AM (Chair)
- Associate Professor Mark Sheridan
- Mr John Gordon
- Ms Carolyn Burlew
- Professor Brad Frankum
- Mr Mark 'Jack' Johnson
- Ms Debbie Roberts
- Dr Jens Kilian
- Ms Christine Carriage
- Dr Kathryn Gibson
- Professor Margot Kearns

## SWSLHD Executives:

- Amanda Larkin, *Chief Executive*
- Graeme Loy, *Director of Operations*
- Kung Lim, *Director of Nursing*
- Sally Pearce, *Director of Finance*
- Mark Zacka, *Director of Clinical Governance*
- Brett Oliver, *Director of Medical Services*



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# CHAIRMAN'S REPORT

## PROFESSOR PHILLIP HARRIS, AM



It was an honour to be appointed Chair of this Board. Local Health Districts were established to allow local communities and local clinicians to have input into the planning and delivery of local health services.

In its first six months, the South Western Sydney Local Health District (SWS LHD) Board has established formal links with the community through its community consumer committee. It has also opened up informal links with many community groups. These links, and the overwhelming support of the auxiliaries and volunteer networks of the Local Health District, have proven to the Board how important local hospitals are to their community and why it is essential to work in partnership with our communities when planning and developing our services.

The Chief Executive of the Local Health District has established the clinical committees and networks that will provide clinical input into

the planning and delivery of clinical services.

The SWS LHD Board will be striving to ensure that the aspirations of local communities are taken into account as it oversees the provision of safe, high quality, appropriate services that are delivered in a cost efficient manner. This year we have witnessed the first milestones in the \$390m Liverpool Hospital redevelopment project. The project catapults Liverpool Hospital to the innovative standards of some of the best hospitals in the world. We have also commenced planning for the \$139m redevelopment of Campbelltown Hospital.

Our District is among the most rapidly growing populations in NSW and we are committed to planning for the future healthcare needs of the community. This commitment has its challenges. The population is projected to grow to more than a million people in the next decade, the number of people over 65 years of age will almost double over that time. There is significant socioeconomic disadvantage in the south west of Sydney and we have one of the most culturally diverse communities in the state. The health burden associated with this community includes a high rate of chronic disease, low levels of physical activity, and relatively high rates of smoking. These challenges will demand continuing research and innovation in the way we provide our services.

The core values of collaboration, openness, respect and empowerment are reflected in our vision. We are aiming for excellence in the provision of high quality, patient centred care and a positive culture which is empathetic to our patients and supportive of our staff.

Our patients come to us seeking our expertise when they're at their most vulnerable and their families are often worried and stressed. Navigating the health system, can at times, be confusing. We aim to do what we can to ease the difficulty of this journey. We want to earn the patients' and the community's pride and confidence in our hospitals and services.

The Board has been impressed by the resolute commitment of staff in the SWSLHD to the care of our patients and the community.

The District will function as an integrated network of hospitals and services. The Board and staff will continue to forge close partnerships with local GPs and family doctors, multicultural communities and other organisations who help to deliver health care.

I would like to thank Professor Jeremy Wilson, Timothy Bryan, Associate Professor Jens Kilian for their help in setting up the Board and to welcome new members Associate Professor Mark Sheridan and Mr John Gordon.

# CHIEF EXECUTIVE REVIEW

## MS AMANDA LARKIN



2011 has seen a period of change in the way healthcare is managed in NSW. We have transitioned to Local Health Districts with affiliated Boards, where our role as healthcare providers is to build on the outstanding reputation of the former Sydney South West Area Health Service and plan for future health service delivery.

Local, patient focused care remains our priority. The hard work and medical expertise of our staff continues to save many lives and improve the wellbeing of our communities. In 2010-2011 all facilities achieved their targets for elective surgery.

We will be developing a final strategic plan in consultation with clinicians, managers, communities, staff, other stakeholders and the Board. Our vision is to provide high quality healthcare services that are equitable and patient focused. Key elements are:

- a focus on excellence, integrated networks, a positive culture, partnerships, confidence, responsiveness to growth, diversity and change.

- South Western Sydney has a number of centres of excellence, which have achieved national and international recognition for service delivery, outcomes and research.
- Radiation Oncology (Liverpool and Campbelltown Hospitals)
- Trauma, Neurosurgery, Gastroenterology, Rheumatology and Brain Injury Services (Liverpool Hospital)
- Upper Gastrointestinal Surgery (Bankstown-Lidcombe Hospital)
- Medical Emergency Teams (MET)
- NSW Refugee Health Service
- Gudaga Project (which aims to understand and improve the health of urban Aboriginal families)

A number of state-wide services have also been developed including Spyglass Imaging Technology at Liverpool Hospital (allowing procedural specialists to perform diagnostic procedures to the biliary ducts) and Upper GI Surgery at Bankstown-Lidcombe Hospital. Tertiary level services provided at Level 6, in Liverpool, Bankstown-Lidcombe and Campbelltown Hospitals frequently provide services for people from elsewhere in the state.

SWS LHD is focused on ensuring that health service infrastructure has capacity to meet the growing needs of our communities. The \$390m redevelopment of Liverpool Hospital reached its first milestone with the opening of the new Clinical Building. Also this year, Karitane commenced services at Camden Hospital,

additional renal services at Fairfield and Bankstown, an Urgent Care Centre and new MRI at Campbelltown and COAG enhancement upgrades to Bowral and District Hospital's Emergency Department and theatres. Planning continues for future service development of Liverpool, Campbelltown and Bankstown Hospitals to meet the needs of the community into the future.

The clinical schools of the University of NSW and the University of Western Sydney provide important clinical support and leadership development for South Western Sydney. Eighty-six 'home grown' doctors have now entered their final year at the UWS Clinical School based at Campbelltown Hospital. We have also developed Health Services Management Programs, delivered in conjunction with the University of Tasmania and a Professorial appointment in this area.

Construction is underway on the new Ingham Institute of Applied Medical Research on the Liverpool Hospital campus. The Ingham Institute will be a health and medical research hub for South Western Sydney and work in partnership with the Local Health District.

We continue to have strong partnerships with consumers, carers and communities in the planning and operation of our health services. Each day hundreds of community members volunteer their time in our Hospitals providing additional support to patients and I would like to thank them for their support.



# OUR VISION

Our vision is to provide a healthcare service that is patient focused and responsive to the changing and developing needs of the communities in south western Sydney. The CORE values of collaboration, openness, respect and empowerment are reflected in our workplace culture.

## Focus on Excellence

Provision of high quality patient-centred care with excellent outcomes will be central to our healthcare models. The District will be the employer of choice, building on the opportunities provided by rapid population growth, a diverse population and modern facilities under current or planned development. It will build centres of excellence based on current areas of expertise, develop best practice models of care, provide excellent teaching and foster research that translates to clinical practice.

## Positive Culture

The District will have an open, respectful and positive culture. In particular, this will ensure that patient focus is embedded and pursued in the design and delivery of all healthcare services. The culture will support positive, respectful, compassionate care and enable patients to take greater control of their own healthcare. Similarly, staff will feel respected, valued and trusted.

## Confidence

Patients and the community will have pride and confidence in the healthcare provided by the District. It will have high quality, comprehensive services and there'll be a 'user friendly' experience within facilities and across the network. There will be pride in the modern facilities and the profile and reputation of the specialist centres and research groups in the District. The community support for fundraising will be strengthened.

## Integrated Network

The District will function as an integrated network where provision of healthcare services and patient and information flows will be coordinated. This will enable patients to seamlessly access services across the District with high levels of cooperation and partnership between facilities to provide a whole-of-district approach to patient care.

All Hospitals cannot be all things to all people, all facilities will develop specialist functions. This will require high levels of coordination, communication, cooperation and partnership between facilities to provide a whole of District approach.

## Partnerships

Healthcare services in the District will be integrated with primary care and other service providers to ensure collaboration and continuity of care, particularly in areas such as chronic disease and prevention. The District will have strong partnerships with Medicare Locals, non-government organisations, referral organisations, Universities and research groups.

## Responsiveness to Growth, Diversity and Change

The District will continue to be responsive to the demands of rapid population growth, geographic spread and diversity. The District will continue to meet these diverse needs, respecting both cultural and linguistic diversity and ensuring equity in the provision of healthcare. The District's strengths in innovation, development, change management and adaptability will be harnessed to respond to future growth and the implementation of health reforms.

# ABOUT SWS LHD

SWS LHD is one of the most ethnically diverse and populous health districts in NSW, with approximately 12 per cent of the NSW population residing within its borders. The District covers a land area of 6,243 square kilometres.

The District continues to be one of the fastest growing regions in the state.

The population is projected to increase by 17 per cent over the next 10 years, and reach 958,397 people by 2016. In the decade 2010-2020, the population is expected to increase by almost 18,000 people per annum.

SWS LHD is comprised of seven Local Government Areas (LGAs) including Bankstown, Fairfield, Liverpool, Campbelltown, Camden, Wollondilly, Wingecarribee

SWS LHD is a vibrant culturally diverse region, around 32 per cent of the population speak a language other than English at home. This is the most notable in Fairfield, where more than 70 per cent of the population do not speak English at home.

The LGAs where the highest proportion of the population identify as Aboriginal or Torres Strait Islander are the Campbelltown, Wollondilly, Wingecarribee and Liverpool Local Government Areas.

The population is growing by approximately 12,000 births per year, representing more than 13 per cent of all births in NSW. SWS LHD contains areas with some of the highest fertility rates in the state, with all local government areas well above the state average of 1.85 births per woman, including Bankstown (2.15), Wollondilly (2.06), Wingecarribee (2.03) and Camden and Liverpool (2.01) (Australian Bureau of Statistics, 2009).

Across south western Sydney, there are approximately 196,000 children aged 0-14 years who account for 22 per cent of the SWS LHD population.

There are approximately 84,500 people over the age of 65 years (10.3 per cent of the population). Hospital data indicates that SWS LHD residents 65 years and over utilised 43 per cent of all acute hospital bed days for SWS LHD residents in 2009-10 (NSW Health Flow-Info V10.0 2010).



# MAP OF SOUTH WESTERN SYDNEY LOCAL HEALTH DISTRICT (SWSLHD)



## Our Hospitals

South Western Sydney Local Health District manages six acute public hospitals:

### Bankstown-Lidcombe Hospital

Bankstown-Lidcombe Hospital is a principal referral hospital. We specialise in Gastroenterology and Liver Services, Aged Care, Allied Health, Cancer Services, Critical Care, Diagnostic Services, Drug and Alcohol Services, Medical Services, Mental Health, Outpatient Clinics, General Surgical Services, Obstetrics and Gynaecology and Paediatrics.

### Bowral & District Hospital

Bowral & District Hospital continues to provide a wide range of services, including general medical, obstetrics and gynaecology, paediatric, general surgery, orthopaedics, ophthalmology, geriatric and emergency services.

In addition, Bowral and District Hospital has this year established a Day Therapy Unit, providing rehabilitation services for outpatients.



### Camden and Campbelltown Hospitals

Campbelltown and Camden Hospitals provide a diverse range of networked services for the Macarthur community including intensive care, cardiology, maternity, gynaecology, oncology, paediatrics, palliative care, respiratory and stroke medicine, surgery and emergency medicine and aged care services.

The 100 bed Queen Victoria Memorial Home was transferred to RSL LifeCare Pty Ltd on 2 May 2011.

### Fairfield Hospital

Fairfield Hospital celebrate the diverse language, religion and culture of the Fairfield, Smithfield and Cabramatta areas. The Hospital provides a wide range of acute and community-based health services including medicine, surgery, obstetrics, paediatrics, geriatrics, rehabilitation and emergency medicine.

Fairfield is also home to the Whitlam Joint Replacement Centre (WJRC), a recognised Centre of Excellence for elective orthopaedic surgery. The WJRC provides a regional service in elective joint replacement for Fairfield, Liverpool, Campbelltown and Camden Hospitals.

### Liverpool Hospital

Liverpool Hospital is the tertiary referral and teaching hospital for south western Sydney.

The Hospital provides a comprehensive range of clinical services, including medical, surgical, intensive care, emergency medicine, oncology, mental health, nuclear medicine, women's health and newborn care. Liverpool Hospital provides teaching and clinical placements for health professionals from a number of Universities and has strategic partnerships with the University of New South Wales and the University of Western Sydney.

Liverpool Hospital is undertaking a \$390 million redevelopment. In February 2011, the new Clinical Building was officially opened.

Milestone 2, the refurbishment of the existing Clinical Building and Milestones 3 and 4, the refurbishment and expansion of the Cancer Therapy Centre (CTC) started in March, 2011.

## Affiliated Health Services

These include Karitane, Braeside Hospital, Carrington Centennial Care which provides residential aged care and the NSW Service for the Treatment and Rehabilitation of Torture and Trauma Survivors (STARTTS).

### Karitane

Karitane is an Affiliated Health Organisation of SWS LHD. It provides support, guidance and information to families experiencing parenting difficulties. The Residential Family Care Unit is a tertiary state-wide



referral centre located at Carramar and Camden Hospital, with other services provided for south western Sydney including a Family Care Cottage at Liverpool, Jade House day stay facility for women with severe pre and post natal depression, volunteer family home visiting and a State-wide Careline.

## Clinical Streams for High Quality Clinical Services across SWSLHD

New clinical streams have been established to provide effective clinical governance and direction across the District.

### Aged Care and Rehabilitation

Specialties and departments include: Geriatric Medicine; Rehabilitation Medicine; Transitional Care; Brain Injury Unit; Aged Care Community Services; Carer Respite; and Cognitive & Behavioural Disorder of the Elderly (liaison with Mental Health).

### Cancer Services

Specialties and departments include: Medical Oncology; Gynaecological Oncology (liaison with Women's Health); Radiation Oncology; Melanoma Unit; Clinical Haematology; Palliative Care; Dermatology; Urology; Head and Neck Surgery; Breast Cancer Surgery; Endocrine Surgery; and Bone & Soft Tissue Tumour Service.

### Cardiovascular Services

Specialties and departments include: Cardiology; Cardio-thoracic Surgery; Vascular Surgery; Vascular Diagnostics; Renal Medicine; Cardiac Rehabilitation; Heart Failure Services; Hypertension Unit; and Renal Transplantation.



## Complex Care and Internal Medicine

Specialties and departments include: General Medicine; General Practice; Endocrinology including Diabetes (liaison with Cardiovascular); Infectious Diseases; Clinical Immunology and Allergy / HIV Medicine; Clinical Genetics; Respiratory Medicine / Sleep Disorders; Rheumatology; Andrology; Oral Medicine; and Medical Ambulatory Care Services.

## Critical Care

Specialties and departments include: Emergency Departments; ICU; HDU; Anaesthetics; Burns; and Clinical Toxicology.

## Gastroenterology and Liver

Specialties and departments include: Gastroenterology; Endoscopy; Hepatology / Liver Unit; Upper GIT Surgery; Colorectal Surgery; Hepatobiliary Surgery; Transplantation Unit; and General Surgery.

## Medical Imaging

Specialties and departments include: Radiology; PET; General Ultrasound; Nuclear Medicine; and Interventional Imaging.

## Neurosciences, Bone and Joint, Plastics and Trauma Surgery

Specialties and departments include: Neurology / Stroke; Neurosurgery; ENT Surgery; Ophthalmology; Pain Medicine; Neurophysiology; Orthopaedic Surgery; Hand Surgery; Plastic and Reconstructive Surgery; Trauma Surgery; and Oromaxillary Facial Surgery.

## Paediatrics and Neonatology

Specialties and departments include: In-patient Paediatrics; Neonatology; Paediatric Ambulatory Care; Paediatric Surgery; Adolescent Medicine; and Child & Adolescent Developmental Services.

## Women's Health

Specialties and department include: Obstetrics & Midwifery Services; Gynaecology; Foetal Medicine; Reproductive Endocrinology & Infertility; and Reproductive Imaging.

## Clinical Services

### Allied Health Services

Allied Health includes the professions of physiotherapy, podiatry, psychology, speech pathology, social work, orthoptics, nutrition and dietetics, occupational therapy and orthotics, as well as library services and health care interpreter services.

Allied Health professionals work in partnership with clients and their families to develop healthy life skills.

### Community Health Services

Community Health offers a range of community based prevention, early intervention, assessment, acute and post-acute treatment, health maintenance and continuing care services designed to improve or maintain the health and wellbeing of individuals and communities.

These services include: Community Health Nursing, Child & Family Health Nursing, Allied Health Services, Women's Health, Sexual Assault, Sexual Health, Youth Health, Nutrition, Multicultural Health, Community Paediatrics.

Community health services operate in a large number of accessible locations across SWS LHD providing prevention, early intervention and community-based treatment, palliative care and rehabilitation services. Major community health centres are located at Bankstown, Cabramatta, Carramar, Prairiewood, Liverpool, Miller, Moorebank, Hoxton Park, Ingleburn, Campbelltown, Rosemeadow, Narellan, Tahmoor and Bowral.

### Drug Health

Drug and alcohol dependence is a chronic and relapsing condition and people with drug and alcohol problems are significant users of the health care system. Drug Health Services provides a range of treatments and interventions at hospitals and community health centres to help these people.

Services include Withdrawal Management; Opioid Treatment; Adult Drug Court; Magistrates Early Referral into Treatment program (MERIT); Harm Minimisation including Needle Syringe Program; Counselling; Perinatal and Family Drug Health Services and Hospital Consultation and Liaison.

During 2010-2011 the principle drug of concern for new patients was alcohol (34%), followed by heroin (31%) and cannabis (14%).

### Mental Health

The Mental Health Service provides integrated inpatient and community mental health clinical services through a clinical stream across the South Western Sydney Local Health District. General inpatient services are provided at Bankstown, Liverpool, Campbelltown Hospitals and non-acute psychogeriatric services at Braeside Hospital. The community mental health services are provided at Bankstown, Fairfield, Liverpool, Campbelltown, Tahmoor and Bowral.



Specialised services that operate across the District are provided in targeted areas that include early intervention, rehabilitation, older people, co-morbidity, infant, child & adolescent, consultation / liaison, Aboriginal, carer and consumer support and health promotion

Effective partnerships have been maintained with NGOs that include NEAMI, New Horizons and Community Restorative Centre for supported accommodation, Carer Assist for carer support and education, PRA and Schizophrenia Fellowship for Day to Day Living, GP divisions for shared care and the Brain and Mind Research Institute for headspace.



## Oral Health

Oral Health Services provides general dental services for eligible people living in south western Sydney. Community oral health clinics at Bankstown, Bowral, Fairfield, Ingleburn, Liverpool, Narellan, Rosemeadow, Tahmoor and Yagoona, provide general dental services to adults and children. We also have a School Assessment Program providing assessment and treatment of children.

## Population Health

Population Health delivers innovative and evidence-based programs aimed at improving the health of local people, reducing inequalities and addressing service gaps.

Population Health incorporates the Population Health Directorate, the Health Promotion Service, the Public Health Unit, the Research, Evidence Management and Surveillance Service, the HIV/AIDS and Related Programs Unit, the Multicultural HIV/AIDS and Hepatitis C Service, and the Centre for Health Equity Training, Research and Evaluation.



# COMMUNITY

## Consumer and Community Participation

South Western Sydney Local Health District is committed to the involvement of consumers, carers and communities in the planning and operation of our health services.

Community Participation is the involvement of consumers and carers in decisions about individual health care, as well as the involvement of consumers and communities in decisions about the provision of health care services. This commitment to participation results in improved health care and health outcomes that are transparent, accountable and reliable.

Through their participation and by sharing their views and perspectives, community members make a valuable contribution to healthcare delivery in SWS LHD.

Each hospital has a Community Participation Network of individuals from the local community that work alongside both clinicians and non clinical staff, and a similar structure that supports and advises the SWS LHD Chief Executive and Board.

There is always room for more people to join this exciting way we engage with communities by contacting Lynda on 9612 0637 or 0408 969 127.



## Volunteers, auxiliary and pastoral care

South Western Sydney Local Health District would like to thank the hundreds of volunteers who generously give their time to our patients, their families and friends.

Our volunteers are involved in a wide range of activities including fundraising, welcoming and guiding patients, organising waiting rooms, operating gift stores and visiting patients throughout our hospitals and in the community.

We are also extremely grateful to members of our hospital Auxiliaries who provide an invaluable resource.

A number of members of the community, including sporting teams, local school students, choirs and gift bearers provide ongoing support at various times throughout the year.

We would also like to thank the many pastoral workers and visitors who provide spiritual comfort to those in need.



# EDUCATION AND TRAINING AND RESEARCH

## Research

Research is one of the driving reasons for clinicians to work in our hospitals. We want to see this research translated at the bedside.

South Western Sydney LHD values the work of dozens of research projects throughout the organisation. This year Bankstown Hospital hosted the District's first Allied Health Research Forum.

Construction is underway on the new Ingham Institute of Applied Medical Research on the Liverpool Hospital campus. The Ingham Institute will be a health and medical research hub for South Western Sydney and work in partnership with the Local Health District.

## Education and Training

To deliver the best healthcare available to our communities, we also need to provide employment, training and research opportunities for staff.

We want our staff to be supported in their workplace and we want to provide opportunities for them to grow with our organisation.



The range of education and training programs available through CEWD continues to grow providing our staff unprecedented opportunities for ongoing professional development from July 2010 to June 2011 there was a total of 88,353 separate enrolments.

The LHD has achieved a national benchmark in implementing a highly successful Aboriginal traineeship program.

Nursing and Midwifery education provides support and courses to help create career pathways for our staff. 168 new graduate nurses were employed and provided with a yearlong structured program to support their clinical practice development.

Our VET in schools program continues to grow and provides local students with a pathway into the health workforce. In November 2010 we graduated 62 students and a further 79 will complete in 2011.

CEWD is growing its capacity to conduct clinical training and assessment through simulation, with an emphasis on inter-professional and multidisciplinary learning. Current programs include DETECT, new graduate training, AIN, EN training and emergency team training.

CEWD supplied 95,682 clinical shifts for nursing and midwifery in a variety of health care environments the LHD has increased its clinical placement capacity by 11.5% on the previous year.

The clinical schools of the University of NSW and the University of Western Sydney provide important clinical support and leadership development.

The aim is for these students to train and work here in south western Sydney.

We have also developed Health Services Management Programs, delivered in conjunction with the University of Tasmania and a Professorial appointment in this area. Our collaboration with UTAS has resulted in the development of post graduate courses for our clinicians such as the Master of clinical supervision and leadership and post graduate courses in specialty nursing.

# HIGHLIGHTS

- The \$390m transformation of Liverpool Hospital continues. In February 2011, the new Clinical Building was officially opened. Milestone 2 involving the refurbishment of the existing Clinical Building and Milestones 3 and 4 the refurbishment and expansion of the Cancer Therapy Centre (CTC) is underway.
- The \$140m expansion of Campbelltown Hospital announced.
- Karitane at Camden was officially opened to provide 400 local families a year parenting support in a safe, friendly and comfortable environment. Karitane has been caring for families since 1923 and is known for helping parents of newborns with issues such as sleep, settling and breastfeeding.
- Campbelltown Hospital was chosen to pilot an Urgent Care Centre. The purpose of the UCC is to improve access to the Emergency Department for patients presenting with minor injuries or illnesses.
- An \$80,000 community donation to Fairfield Hospital saw the purchase of a new bone density machine. The service improves the care of patients with osteoporosis through diagnosis, management and treatment.
- Bankstown-Lidcombe Hospital's renal dialysis unit was expanded. The expansion will assist in treating the increasing numbers of patients in the local community requiring dialysis.
- \$450,000 in COAG enhancements has seen a facelift for the Emergency Department and Operating Theatres at Bowral and District Hospital.
- Construction is underway for the \$46.9m Ingham Institute of Applied Medical Research on the Liverpool Hospital Campus. The Ingham Institute will bring together more than 200 researchers scattered across the state in one modern purpose built facility.
- The 'Understanding Good Health' resource received a commendation in the 2011 NSW Multicultural Communications Award and a commendation in the



inaugural 2011 Building Inclusive Communities Awards organised by Macquarie University (Social Inclusion) and the Ethnic Communities Council of Australia.

- The Centre for Health Equity Training, Research and Evaluation (CHETRE) showcased its Aboriginal child health research this year. The showcase highlighted the findings of the Gudaga Study (Healthy Baby) for Aboriginal infants born at Campbelltown Hospital from October 2005 to May 2007. The Gudaga study is the first of its kind on the Eastern seaboard of Australia. Participating infants and carers have been followed up every six months since birth.
- The Network's Workplace Giving Program marked its two year anniversary in May. The innovative program allows staff to make a tax deductible contribution of just \$1 a week which goes toward a health related cause. Currently the project is helping to build a Hospital to support the health of an estimated 500,000 women in the Afar region of Ethiopia in partnership with the Barbara May Foundation.

# DONATIONS

The South Western Sydney Local Health District receives generous material donations and sponsorship throughout the year from many valued members of the community. We would like to thank you for your ongoing support. The following individuals and organisations have provided support to the value of \$5,000 or more to our Hospitals:

## Bankstown – Lidcombe Hospital

- Revesby Worker’s Club LTD
- Mrs Mary A Brown
- Rotary Club of Padstow
- Bankstown District Sports Club LTD
- Bankstown City Council
- Bankstown-Lidcombe Hospital Volunteers

## Bowral & Districts Hospital

- Veolia Mulwaree Trust
- BDCU Children’s Foundation
- Flora Bell mem-Annette Murray
- United Hospital’s Auxiliary Bowral
- Estate Harry Charles Bunt
- Bowral Auxiliary
- IMB
- Estate Winifred Bullot Smith
- Community Movie Productions
- Estate of Nance A Cairos – Rego
- Burrawang Auxiliary
- Lions Club Mittagong

## Campbelltown & Camden Hospitals

- Grange Old School Boxing
- IMB Banking and Financial Services
- Ray Fernley
- Campbelltown City Council
- Campbelltown Golf Club Lady Members
- Quota International of Camden
- Colin R. Parkin
- Melissa Ennis (Macarthur Ladies Night Out)
- Paul Wakeling Motor Group
- Campbelltown Hospital Auxiliary
- Camden Hospital Auxiliary
- Estate late Earla Eunice Bone
- 24 Hour Flight Against Cancer
- Kids of Macarthur Health Foundation

## Fairfield Hospital:

- Bariatric Equipment: donated May 2011 - Anonymous
- Sydney Lions Baseball Club
- Fairfield Hospital Ladies Auxiliary
- Various donations received via the Mayoral Appeal
- Cabra-Vale Ex-Active Servicemens Club

## Liverpool Hospital

- Wattle Grove Districts Auxiliary
- Darley Australia
- Bovis Lend Lease
- Merrylands RSL Club
- Busby Auxiliary
- Somchay Lasovvanh
- Catholic Federation Liverpool
- Rotary Club of Liverpool Greenway
- Bard Australia

# FINANCIAL SNAPSHOT

The finance team of the former Sydney South West Area Health Service, Department of Health and Health Support Services worked collaboratively between September and December 2010 to set up the South Western Sydney Local Health District from 1 January 2011.

This work ranged from developing the strategy for the separation of the Area Health Service into the two Local Health Districts and the transitional organisation to the practical aspects of registering ABNs and opening new bank accounts.

The last week of December of the first week of January 2011 saw the movement of 8,500 staff pay details and several thousand cost centres from the Area Health Service to the Local Health District. This was completed without any problems, with all staff being paid as normal in January 2011.

The District also transitioned to the new statewide Oracle financial system in January 2011, in place of the former Area Health Service's local system.

From 1 January 2011, the financial management of the organisation was provided by the Health Reform

Transition Organisation Western. It managed the accounts payable and receivable, requisitioning, fixed assets, revenue, budgeting and reporting for South Western Sydney LHD. It also prepared the financial statements for the financial period ending 20 June 2011.

The focus during the period was on establishing the initial budget for the District, managing the transition to a new financial system and commencing work on the financial separation of the HRTO Western between the Sydney and South Western Sydney Local Health Districts.

When the audit of the financial statements for the period ended 30 June 2011 is complete, they will be published on the SWSLHD and Ministry of Health intranet sites. In 2011-12, the finance team in the HRTO Western will be separated into the Sydney and South Western Sydney Local Health Districts.

The focus for the financial year will be the allocation of appropriate budgets to all facilities and services, ensuring cash and net cost of services are managed to budget and establishing appropriate financial policies and guidelines for the District.



## SWSLHD ACTIVITY DATA FOR THE 6 MONTHS 1 JANUARY 2011 TO 30 JUNE 2011

HOSPITAL	SEPARATIONS	NON-ADMITTED PATIENT SERVICES	ED ATTENDANCES	BIRTHS	AMBULANCE PRESENTATIONS
Bankstown Hospital	16,807	153,273	22,224	1,092	8,041
Bowral Hospital	4,391	41,631	8,934	251	1,683
Camden Hospital	1,023	61,514	6,013	–	–
Cambelltown Hospital	15,585	193,679	27,506	1,439	7,157
Fairfield Hospital	8,616	131,812	15,823	948	3,406
Liverpool Hospital	43,294	383,319	31,052	1,583	10,811



# SWSLHD LOCATIONS

## Health Service Locations:

### Public Hospitals

[www.swslhd.nsw.gov.au](http://www.swslhd.nsw.gov.au)

### Bankstown Hospital

Eldridge Rd,  
Bankstown NSW 2200  
Ph: (02) 9722 8000  
Fax: (02) 9722 8570

### Bowral & District Hospital

Cnr Mona Rd & Bowral St,  
Bowral NSW 2576  
Ph: (02) 4861 0200  
Fax: (02) 4861 4511

### Camden Hospital

Menangle Rd  
Camden NSW 2570  
Ph: (02) 4634 3000  
Fax: (02) 4654 6240

### Campbelltown Hospital

Therry Rd, Campbelltown  
NSW 2560  
Ph: (02) 4634 3000  
Fax: (02) 4634 3850

### Fairfield Hospital

Cnr Polding St & Prairievale Rd  
Prairiewood NSW 2176  
Ph: (02) 9616 8111  
Fax: (02) 9616 8240

### Liverpool Hospital

Cnr Elizabeth & Goulburn Sts,  
Liverpool NSW 2170  
Ph: (02) 9828 3000  
Fax: (02) 9828 6318

## Third Schedule Facilities

### NSW Service for the Treatment & Rehabilitation of Torture & Trauma Survivors (STARTTS)

#### Head Office

152 – 168, The Horsley Drive  
Carramar NSW 2163  
Ph: (02) 9794 1900  
Fax: (02) 9794 1910  
[www.startts.org.au](http://www.startts.org.au)  
[startts@sswahs.nsw.gov.au](mailto:startts@sswahs.nsw.gov.au)

3rd Floor, 157 – 161 George St  
Liverpool NSW 2170  
Ph: (02) 8778 2000  
Fax: (02) 8778 2020

### Carrington Centennial Care

90 Werombi Rd  
Grasmere NSW 2570  
Ph: (02) 4659 0590  
Fax: (02) 4655 1984  
[carrington@carringtoncare.com.au](mailto:carrington@carringtoncare.com.au)

### Braeside Hospital

340 Prairie Vale Rd  
Prairiewood NSW 2176  
Ph: (02) 9616 8600  
Fax: (02) 9616 8605

### Karitane (Head Office)

126 The Horsley Drive  
Carramar NSW 2163  
Ph: (02) 9794 2300  
Fax: (02) 9726 0227  
[robert.mills@sswahs.nsw.gov.au](mailto:robert.mills@sswahs.nsw.gov.au)  
[www.karitane.com.au](http://www.karitane.com.au)

## Other Services

### Sydney South West Pathology Service

Missenden Rd,  
Camperdown NSW 2050  
Ph: (02) 9515 7960  
Fax: (02) 9515 7058

## Community Facilities

### Bankstown Community Health Centre

36-38 Raymond St  
Bankstown NSW 2200  
Ph: (02) 9780 2777

### Bankstown Community Health Centre - Nursing Services

Suite 403, Level 4  
2-14 Meredith St  
Bankstown NSW 2200  
Ph: (02) 8760 1300

### Bankstown - The Cnr Youth Health Service

101 Restwell St  
Bankstown NSW 2200  
Ph: (02) 9796 8633

### Bigge Park Centre

Cnr Elizabeth Drive & Bigge St  
Liverpool NSW 2170  
Ph: (02) 9827 8022  
Fax: (02) 9602 4352

### Bowral Community Health Centre

Bendooley St, Bowral NSW 2576  
Ph: (02) 4861 8000

**Cabramatta Community Health Centre**

7 Levuka St, Cabramatta NSW 2166  
Ph: (02) 8717 4000

**Campbelltown Community Health Centre – Sexual Health Clinic**

11/261 Queen St  
Campbelltown NSW 2560  
Ph: (02) 4628 5878

**Campbelltown - Traxside Youth Health Service**

Langdon Ave  
Campbelltown NSW 2560  
Ph: (02) 4625 2525

**Fairfield Community Health Centre**

53-65 Mitchell St  
Carramar NSW 2163  
Ph: (02) 9794 1700

**Fairfield Liverpool Youth Health Team (FLYHT)**

53-65 Mitchell St  
Carramar NSW 2163  
Ph: (02) 8717 1718

**Hoxton Park Community Health Centre**

596 Hoxton Park Rd  
Hoxton Park NSW 2171  
Ph: (02) 9827 2222

**Ingleburn Community Health Centre**

59A Cumberland Rd  
Ingleburn NSW 2565  
Ph: (02) 8788 4200

**Liverpool Community Health Centre**

Health Service Building, Level 13  
Cnr Campbell & Goulburn Sts  
Liverpool NSW 2170  
Ph: (02)9828 4844

**Lurnea Aged Day Care**

Cnr Adrian Place & Hill Rd  
Lurnea NSW 2170  
Ph: (02) 9608 2285

**Miller Health Centre**

18 Woodward Cres  
Miller NSW 2168  
Ph: (02) 9607 8112

**Miller - The Hub**

16 Woodward Cres  
Miller NSW 2168  
Ph: (02) 9608 8920

**Miller - Mission Australia**

88 Shropshire St, Miller NSW 2168  
Ph: (02) 9607 0666

**Moorebank Community Health Centre**

29 Stockton Ave  
Moorebank NSW 2170  
Ph: (02) 8738 9780

**Narellan Community Health Centre**

14 Queen St, Narellan NSW 2567  
Ph: (02) 4640 3500

**Prairiewood Community Health Centre**

Fairfield Hospital Complex  
Cnr Polding St & Prairie Vale Rd  
Prairiewood NSW 2176  
Ph: (02) 9616 8169

**Rosemeadow Community Health Centre**

5 Thomas Rose Drive  
Rosemeadow NSW 2560  
Ph: (02) 4633 4100

**Wollondilly Community Health Centre**

5-9 Harper Close,  
Tahmoor NSW 2573  
Ph: (02) 4683 6000

## Early Childhood Health Services

**Cabramatta**

2a McBurney Rd  
Cabramatta NSW 2165

**Camden**

Camden Primary School, Camden  
Ph: (02) 4655 6460

**Canley Heights**

41 Peel St, Canley Heights  
Ph: (02) 9724 5322

**Chester Hill**

25 Chester Hill Rd  
Chester Hill NSW 2162  
Ph: (02) 96448113

**Earlwood**

Cnr Homer & William Sts  
Earlwood NSW 2206  
Ph: (02) 9718 4847

**Fairfield**

21-23 Barbara St  
Fairfield NSW 2165  
Ph: (02) 9724 1644

### **Fairfield Heights**

Cnr The Boulevarde & Polding St,  
Fairfield Heights NSW 2165  
Ph: (02) 9604 5629

### **Georges Hall**

7 Beale St, Georges Hall NSW 2197  
Ph: (02) 9723 0514

### **Greenacre**

Banksia Rd, Greenacre NSW 2190  
Ph: (02) 9759 9178

### **Hilltop**

Linda St, Hilltop NSW 2575  
Ph: (02) 4861 8000

### **Lakemba**

35 Croydon St, Lakemba NSW 2195  
Ph: (02) 9759 2034

### **Liverpool**

153-155 George St  
Liverpool NSW 2170  
Ph: (02) 98225447

### **Macquarie Fields**

7 Fields Rd  
Macquarie Fields NSW 2564  
Ph: (02) 9605 1158

### **Mittagong**

Main St, Mittagong NSW 2575  
Ph: (02) 4871 2296

### **Moss Vale**

Elizabeth St, Moss Vale NSW 2577  
Ph: (02) 4868 2317

### **Mt Pritchard**

Cnr Pritchard & Cabramatta West  
Rd, Mt Pritchard NSW 2170  
Ph: (02) 9604 5629

### **New Berrima**

Sydney St, Berrima NSW 2577  
Ph: (02) 4877 1754

### **Padstow**

Cahors Rd, Padstow NSW 2214  
Ph: (02) 9772 2312

### **Panania**

Cnr Peffer & Anderson Avenue  
Panania NSW 2213  
Ph: (02) 9772 1621

### **Roselands**

L94, Level 1 Roselands Shopping  
Centre, Roselands NSW 2196  
Ph: (02) 9750 7452

## **Oral Health Services**

### **Bankstown Child Oral Health Clinic**

Bankstown North Public School  
322 Hume Highway  
Bankstown NSW 2200

### **Bowral Oral Health Clinic**

Wingecarribee Community Health  
Centre, Bendooley Place  
Bowral NSW 2576

### **Fairfield Oral Health Clinic**

Fairfield Hospital campus  
Cnr Polding St & Prairie Vale Rd  
Prairiewood NSW 2176

### **Ingleburn Oral Health Clinic**

Ingleburn Community Health  
Centre, 59A Cumberland Rd  
Ingleburn NSW 2565

### **Liverpool Adult Oral Health Clinic**

1st Floor, Health Services Building  
Liverpool Hospital campus  
Cnr Campbell & Goulburn Sts  
Liverpool NSW 2170

### **Narellan Oral Health Clinic**

Narellan Community Health Centre  
14 Queen St, Narellan NSW 2567

### **Rosemeadow Oral Health Clinic**

Rosemeadow Community Health  
Centre, 5 Thomas Rose Drive  
Rosemeadow NSW 2560

### **Tahmoor Oral Health Clinic**

Wollondilly Health Centre  
15 Harper Close  
Tahmoor NSW 2573

### **Yagoona Adult Oral Health Clinic**

425 Hume Highway  
Yagoona NSW 2199

## South Western Sydney Local Health District (LHD)

### Head Office

Liverpool Hospital (Eastern Campus)  
Scrivener Street Entrance  
Warwick Farm, NSW, 2170

### Hours of Operation:

8.30am – 5.00pm Monday to Friday

### Mailing Address

Locked Bag 7279, Liverpool BC 1871

Tel: 61 2 9828 6000

Fax: 61 2 9828 6001

Email: [swslhd.esu@sswahs.nsw.gov.au](mailto:swslhd.esu@sswahs.nsw.gov.au)

Website: [www.swslhd.nsw.gov.au](http://www.swslhd.nsw.gov.au)