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FOREWORD

As the Cancer Therapy Centre (CTC) enters its sixth year of operation it is appropriate to ask the question “what has the centre achieved to improve the outlook for cancer patients in South Western Sydney and how does the centre rate in terms of quality care and output compared to other centres?” This annual report attempts to answer these questions by asking the people in the various operational units within the CTC to report on their activities and achievements over the past year. These reports reflect the variety of contributions from the multiple groups of professionals and volunteers that are united in a complex organisation designed to achieve the best outcomes for our cancer patients.

From its inception in 1995, the CTC’s vision has been to provide leadership in the way cancer services are delivered and to ensure access to high quality care for all residents of our health region. The principles of building the cancer service have been based on multi-disciplinary sub-specialised teams, recruitment and retention of high calibre staff with expertise and skills, putting in place robust information systems, acquiring the best in technology and equipment and establishing research and sustainable educational programs.

With the support of the Area and its sectors, major expansion of infrastructure, access and capacity has been achieved through the building of the new cancer centre at Macarthur, funding of new electronic information systems and an area cancer registry. Website development and introduction of new technologies such as the radiotherapy computerised planning system and the BAT ultrasound equipment have enabled world class precision radiotherapy treatment for prostate cancer.

Organisational changes have seen the establishment of cancer site-specific tumour programs, development of a care coordination service designed to seamlessly link care providers from a patient’s perspective and increased regional cooperation as with the gynaecological oncology service. Palliative Care Services are now better integrated with the cancer service and consumers are actively involved in our strategic planning.

While clinical service remains the first priority for the CTC, there is a need to preserve time and resources for education and research that will allow the organisation to develop a culture of learning and improvement. The activities of the clinical trials unit, laboratory, translational and health services research groups reflect a growing enterprise within the CTC. Staff of the centre all contribute to education and professional development programs. The CTC executive have committed themselves to performance management principles for all staff and have individually commenced a 360° feedback in collaboration with the Area Human Resources Unit to enhance their management skills.

Post-graduate and under-graduate teaching is a major activity of CTC staff in collaboration with the universities and teaching schools. In recognition of the current under supply of graduates in radiation therapists, there is a commitment by CTC staff to support the universities’ programs by on-the-job training. The CTC is now considered a lead centre in NSW for the training of radiation oncologists.
As the organisation expands, the key challenge will be to ensure a sustainable structure that is able to respond to the changing needs of patients, staff and new technologies and to strive for continual improvement in quality of patient care.

The recent re-organisation of the area and sectors to emphasise clinical governance provides an opportunity for the CTC to make a major contribution to the way health services are provided in South Western Sydney. As always, the strength of the cancer service comes from the individual contributions of its staff, volunteers and consumers that in combination is greater than the sum of each. The achievements of the CTC have been significant and I look forward to my continuing involvement with my colleagues in building a better future for the health of the people of South Western Sydney.

Martin Berry
Director
**ADMINISTRATION**

The Administration Team provide a wide variety of support activities to Cancer Services. Summarised below are some measures of their input during the reporting period.

The Liverpool Cancer Therapy Centre has reception coverage from 8am to 5.30 pm. The reception staff take bookings in total of approximately 223 patients per week including registering on average 35 new patients a week. There were approximately 126 chemo bookings done each week in 01/02. There are 4 phone lines in Clinic and Front Reception with up to 500 calls recorded on one phone during a busy week.

Transcription is provided by up to 4 transcriptionists who transcribe over 15 000 Patient notes and letters for up to 19 different doctors during the year – these notes and letters can be up to 3 pages long and are on average 1.5 pages long.

There is Secretarial coverage from 8am to 5.30 each working day – there are 4 full time Secretaries covering all Radiation and Medical Oncologists. They provide a full range of secretarial duties including diary management for each clinician, coordinating up to 20 committees - taking minutes, distributing notes etc. Secretaries also each take between 75 and 150 phone calls a week from patients and referring doctors.

Filing Staff provide files for all the CTC needs and maintain the cancer therapy filing system that contains over 22,000 patient files. This is the only separate filing location for patient notes within Liverpool Health Service as all other files are held in the Clinical Information Department.

The 2 Billing Officers each year bill for over 21 000 Radiotherapy Treatments, more than 6500 Chemotherapy Treatments and approximately 10 000 consultations each year. The capture rate for referrals within Medical oncology is 98%.

Data management and Data Entry Staff coordinate data collection analysis and entry for over 20 000 patients within the CTC Database – this requires processing up to 4 individual forms per patient. They also provide support to the many projects within the centre. Data Management also provides all activity data information to the CTC Executive, DOHRS and ACHS and the Central Cancer Registry.

The Computer Support Officer logs approximately 16 new IT jobs each week and also addresses approximately 25 unscheduled IT requests each week. This position actions Web site updates and all computer hardware and software installations.

Cancer Admin also provides Financial Management to both Liverpool CTC and Macarthur CTC, input into planning, process review and service enhancement and cost containment.
CLINICAL TRIALS UNIT

Staff

Ms Denise Burns (Clinical Nurse Consultant – Clinical Trials)
Ms Seini Taufa (Full-Time Research Officer)
Mr Vu Nguyen (Full-Time Research Officer)
Ms Lyn Ounthoulay (Full-Time Research Assistant)
Ms Susanne Wright (Research Nurse)
Dr Stephen Della-Fiorentina (Chair-CTC Research Committee)

Overview of 2001/2002

This year has seen a continued rise in the number of patients recruited to Clinical Trials and the number of Ethics Applications for new clinical trial protocols. We welcome the addition of Susanne Wright to our staff. Susanne brings experience in radiation studies with her work at the TransTasman Radiation Oncology Group (TROG) to the Clinical Trials Department to continue the high standard of clinical trial work within the CTC.

The CTC has been awarded a $35,000 a year grant for two years from the NSW Cancer Council Clinical Trials to enable enhanced recruitment to 15 clinical trials that have been endorsed by the NSW Cancer Council.

The CTC is increasingly a national leader in recruitment to medical clinical trials and the high quality of data management and case report form completion is commented upon by many of the collaborative groups supervising our trial work. The quality of submissions to the Ethics Committee has been favourably noted by the South Western Sydney Area Health Service Ethics Committee, and Denise Burns is seen as an excellent resource person for other units within Liverpool to seek out her knowledge and expertise in ethics submissions. This year has seen the development of Seini and Vu in completing the rigorous Ethics applications to the Ethics Committee.

Denise Burns, Seini Taufa and Vu Nguyen have all been recognised as Employee of the month at the Cancer Therapy Centre this year, reflecting their excellent work ethic and ability to work as a team.

Our place as a high quality Clinical Trials Centre is reflected in the number of clinical trials offered to investigators at the CTC, and the involvement of many of these investigators directly in protocol development. An increasing number of clinical trials and studies developed within the CTC is now occurring, and the ethos of clinical trial participation is becoming increasing evident within the Centre.

‘Memorable Moments’ during 2001/2002

Ms. Susanne Wright joined the staff in February 2002 as a Research Nurse.

Approval for a dedicated Clinical Trials Centre Pharmacist has been obtained.
Successful grant application to the NSW Cancer Council.

Incorporation of a Clinical Trials Unit in the new Macarthur CTC.

Improved enrolment of patients into clinical trials from the Wingecarribbee sector of South West Sydney Area Health Service.

Publications from CTC Research.

**Breast Cancer**


**Colo-Rectal Cancer**

Edrecolomab (17-1A Antibody) Alone or in Combination with 5-Fluorouracil and Leucovorin in the Adjuvant Treatment of Stage III Colon Cancer: Results of a Multinational Phase III Study. *Lancet* (in press).

Early toxicity from pre-operative radiotherapy with continuous infusion 5-fluorouracil for resectable adenocarcinoma of rectum. A phase 2 trial for the TROG. *Int J Rad Biol Phys.* 2001; 51: 156-163

**Central Nervous System Lymphoma**


**Neuropathic Bone Pain**


Lung Volume Study

CANCER RESEARCH LABORATORIES

Liverpool Hospital, University of New South Wales

Dr Eva Segelov
20 Aug 2002

The Cancer Research Laboratories were established in June 1999 from an “empty room”. Following a year of establishment and beginnings in 2000-2001, the past year has been one of expansion and great productivity.

Staff

The current staff are:
Dr Eva Segelov (MBBS (Hons 1), PhD, FRACP: Head of the Cancer Research Laboratories.
Dr Najah Nassif (BSc (Hons), PhD: Senior Scientist
Mr Glenn Lobo: (BSc (Hons)): PhD student.
Ms Sheri Nixdorf (BSc (Hons)): PhD student.
Ms Mary Azer: Colorectal Tumour Bank Coordinator (Research Assistant)

Mr Glenn Lobo entered the 2nd year of his PhD, making excellent progress on his project. Ms Sheri Nixdorf resigned from the position of Research Assistant to undertake full time study for a PhD in our laboratory. She is investigating the role of MXI-1 in sporadic colorectal cancer. She was awarded a Dean’s Scholarship from the Faculty of Medicine, University of New South Wales. Ms Mary Azer was appointed to backfill her position and commenced work in Sept 2001. Mary has expressed interest in enrolling in a Honours degree in our laboratory.

Projects

The Cancer Research Laboratories expanded the scope of its major projects: the SWS Colorectal Tumour Bank and the translational work studying candidate genes in sporadic colorectal cancer. In particular, detailed analysis is being performed on the role of the PTEN gene. A new project has commenced, examining the role of a new gene, MXI-1, in sporadic colorectal cancer.

Colorectal Tumour Bank

Notification: The Tumour Bank is now an integral part of the management of patients with colorectal cancer in SWSAHS, with excellent cooperation between surgeons, histopathologists and oncologists. A tight network for notification of cases has been developed. In 2001-2 we were able to make use of the hospital courier services to bring specimens to SWAPS where timing was appropriate, allowing for more efficient use of time for the Tumour Bank Co-ordinator. Dr Matthew Morgan commenced a colorectal practice at Fairfield Hospital and is now contributing samples. Samples are being collected from Liverpool, Sydney South West Private, Bankstown, Campbelltown, and Fairfield Hospitals.
Samples: The current storage of the Tumour Bank consists of:

316 patients to 12/8/02, with informed consent. Slightly more males than females.

> 1200 tissue samples: including >460 samples of tumour tissue, 580 samples of normal bowel, 32 of involved lymph nodes, 69 of polyps concurrent with tumour, and 4 from liver metastases.

Of the tumour samples, 294 patients had only 1 tumour, 17 patients had 2 separate synchronous tumours and 5 patient had 3 separate synchronous tumours.

Database: Our database continues to record data relating to all samples collected. In addition, the Tumour Bank Co-ordinator has been assigned to collect the family history datasheet for the Colorectal Tumour Group database, and forward the data to the CRTG data manager (Angela Berthelsen).

Full report: A separate report (to May 02) analysing contributing surgeons, hospitals etc is available as an appendix to this annual report.

Study of Candidate Genes in Sporadic Colorectal Cancer

This molecular and cellular biology project involves examination of Tumour Bank material for mutations in certain candidate genes. The PTEN gene project has yielded interesting results that are in the process of being published and further examined. International and local collaborations have been established to further aspects of work from this project. The MXI-1 project is a new project commenced by Sheri Nixdorf to examine the role of this newly described gene in sporadic CRC. Both projects also involve assessing the microsatellite stability profile of the tumours.

The role of PTEN in sporadic colorectal cancer: Analysis of an initial 17 matched tumour, normal bowel and germline tissue revealed a 53% incidence of abnormality in the PTEN gene. Mutations were detected in 35% of cases, none of which had previously been described. Three cases had allele loss without mutation and 2 cases had mutation present as well as allele loss. Analysis of a further 20 samples is almost complete and confirms the findings in a larger data set.

Most of the mutations described are predicted to affect gene function and this is being tested in a number of ways:

Immunohistochemistry staining with a PTEN-antibody. This project is in collaboration with Dr Charis Eng, USA.

Real-time PCR to analyse PTEN expression.

Western analysis of PTEN protein in tumour samples.

Functional analysis of mutations in transfected cell lines- in collaboration with Dr H Rizos, Millenium Institute, Sydney.

Two identical germline mutations were identified in unrelated individuals, neither of whom had clinical features of a known PTEN germline syndrome such as Cowden
syndrome. Analysis of a further 125 germline DNA from Tumour Bank samples did not yield further evidence of this mutation, suggesting it is not a common polymorphism.

Micro-satellite instability was found in 12% of cases. One showed a frame shift mutation in PTEN, consistent with published findings in MSI+ cancers.

Trends to various clinicopathological features were found, but analysis requires a larger sample size and will be repeated on the larger series of 37 patients.

The results of the larger series are being prepared for publication (see below).

Important collaborations have been established, and a number of abstracts have also been presented on this work (below).

The role of MXI-1 in sporadic colorectal cancer: This is a newly described gene which has not been examined in the context of colorectal cancer, yet is a good candidate gene. Initial results have demonstrated two novel germline mutations in MXI-1 in our patient cohort. Further analysis of samples is proceeding.

An abstract has been submitted on this work (see below) and a publication is expected later this year.

Role of RAD54 in colon cancer: a marker of radiosensitivity?: This is a collaborative project with Associate Professor Michael McKay, Peter MacCallum Cancer Institute, Victoria.

Scientific Presentations and Publications

Abstracts/ Posters: The following abstracts were submitted and/or posters were presented in the past year (July 2001-May 2002):


(Abstracted submitted for presentation in 2002)


(Presented in 2001, prior to July):


**Papers**


**Educational Seminars**

Dr Najah Nassif: invited speaker to present at Cancer Research Seminar, Duke University, USA, Aug 02.

Dr E Segelov and Dr N Nassif; invited speakers to seminar for Department of Genetics, Royal Prince Alfred Hospital- April 2002.

Dr N Nassif: invited speaker to seminar at ANZAC Institute, Concord Hospital - July 2001.

Dr N Nassif: series of lectures on “Introduction to Molecular Biology” to FRACP candidates and Oncology trainees at Liverpool Hospital - February 2002 Medical Grand Rounds- Liverpool Hospital Oct 01.
Grants

Applications continued to be made for grant funding to various bodies (see table). Despite rapid progress, it remains difficult at this early stage of the development of the laboratory (ie 2 years at time of grant submission) to compete with long established laboratories that have had many years of track record. There remains no specific “start-up” grants.

Success was obtained in gaining a PhD scholarship for Ms Sheri Nixdorf, which commenced September 3rd 2001.

We are most grateful that Dr Najah Nassif was granted a third year of funding by the SWS Bowel Cancer Foundation and Colorectal Tumour Group, to end in January 03. A presentation was made in July 2001 and February 2002 to the Health Research Foundation Committee meeting, detailing progress of our work, in support of continued funding for Dr Nassif for 2003. Unfortunately, Dr Nassif’s application for a Health Research Foundation Fellowship for 2003 was unsuccessful. Support for her salary in 2003 is therefore gratefully acknowledged from the Cancer Research Trust Fund of the Cancer Therapy Centre, pending results of Cancer Council and NHMRC grants. Without this surety of ongoing funding, the laboratory in effect would need to close.
Grant Applications 2001-2002

<table>
<thead>
<tr>
<th>NAME</th>
<th>GRANTING BODY</th>
<th>SUBMISSION</th>
<th>STATUS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Postgraduate scholarship- Ms S Nixdorf</td>
<td>Dean’s scholarship, Faculty of Medicine (awarded to candidates narrowly missing out on APA scholarships)</td>
<td>2001</td>
<td>Successful</td>
</tr>
<tr>
<td>Postdoctoral Fellowship Dr N Nassif</td>
<td>SWS Health Research Foundation</td>
<td>2002</td>
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<tr>
<td>Project grant</td>
<td>NHMRC</td>
<td>2002</td>
<td>Submitted</td>
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<tr>
<td>The Gilbert Estate</td>
<td>NSW Cancer Council</td>
<td>2001 2002</td>
<td>Unsuccessful Submitted</td>
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<tr>
<td>Equipment Grant</td>
<td>Clive and Vera Ramaciotti Foundation</td>
<td>2000 2001</td>
<td>Unsuccessful Unsuccessful</td>
</tr>
<tr>
<td>Project Grant</td>
<td>Leo and Jenny Leukemia Foundation</td>
<td>2000 2001</td>
<td>Unsuccessful Unsuccessful</td>
</tr>
<tr>
<td>Equipment grant</td>
<td>Rebecca L Cooper Foundation</td>
<td>2001 2002</td>
<td>Unsuccessful Due in September</td>
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<td>Research Support Programme</td>
<td>UNSW</td>
<td>2001 2002</td>
<td>Unsuccessful Due in October 02</td>
</tr>
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</table>

Equipment purchases

Lack of funds again prevented the planned purchase of a GS2000 laser automated gel system, an item that is still very much needed to improve the efficiency of screening samples for mutations (cost $50 000). More sequencing apparatus was purchased. Consumable costs have grown with the expansion of staff and students.

Committees

Dr Segelov and Dr Nassif are board members of the Colorectal Tumour Group and were involved in the formulation of the SWSAHS plan for colorectal services. Dr Segelov was a reviewer for grants for SWS Health Research Foundation and NHMRC.
**Finances**

Donations were gratefully received from:

St George Bank

Funding of the Senior Scientist from Jan 01-Jan 03 is very gratefully acknowledged from the SWS Bowel Cancer Foundation (now part of the Health Research Foundation) Colorectal Tumour Group.

Funding for the Tumour Bank Co-ordinator is gratefully acknowledged from the Department of Medical Oncology (Cancer Therapy Centre, Liverpool Hospital).

Funding for Dr Nassif’s position and additional equipment for purchase in 2003 is acknowledged with much gratitude from the Cancer Research Trust Fund at the Cancer Therapy Centre.

**SWS Colorectal Tumour Bank Report**

Mary Azer, Tumour Bank Co-ordinator

3 June 2002

**Current samples**

292 individual patients have been collected to date, all with informed consent.
133 patients are female, 158 patients are male.
1118 tissue samples, including normal bowel, tumour tissue, lymph nodes, polyps, and liver metastases.

Normal bowel samples = 564

Tumour samples = 453
257 patients had only 1 tumour
17 patients had 2 separate synchronous tumours
5 patients had 3 separate synchronous tumours

Polyp samples = 69
Lymph node samples = 32.

Samples are being collected from Liverpool, South West Private, Bankstown, Campbelltown, and Fairfield Hospitals.

<table>
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<tr>
<th>Hospital</th>
<th>No. specimens in total</th>
<th>% specimens in total*</th>
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</thead>
<tbody>
<tr>
<td>Liverpool</td>
<td>96</td>
<td>33%</td>
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<tr>
<td>South West Private**</td>
<td>8</td>
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<tr>
<td>Bankstown</td>
<td>109</td>
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<td>Campbelltown</td>
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<tr>
<td>Fairfield</td>
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*rounded off to nearest percent.
**collection just begun May 01
We have collected samples from surgery by 22 different surgeons.

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<th>Surgeon</th>
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<th>No. of specimens in total</th>
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<td>Campbell</td>
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<td>Deane</td>
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<tr>
<td>Durmush</td>
<td>Fairfield</td>
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<td>Fulham</td>
<td>Liverpool, Campbelltown</td>
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<tr>
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<td>South West Private/Fairfield</td>
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<td>Pokorny</td>
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<td>Rae</td>
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<td>Turner/Gatenby</td>
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<tr>
<td>Wong</td>
<td>Bankstown</td>
<td>39</td>
<td>13.4%</td>
</tr>
</tbody>
</table>

% has been rounded off to 1 decimal place.
**SWS CANCER SERVICE**

**Background**

Publication by NSW Health report in 1999, “Optimising Cancer Management” challenged each of the 17 Area health services to develop, implement and evaluate a comprehensive approach to cancer control. In SWSAHS, Martin Berry as Director of Cancer Services developed a vision of high quality services for our community. The SWS Cancer Service team Robyn Shipley, David Kelly, Kate Tynan and Bill Kricker have been working with Dr Martin Berry to implement the recommendations of the Report. Val Poxon and Geoff Delaney have also worked closely with the SWS Cancer Service on the Area Clinical Cancer Registry, which is the first in NSW.

Cancer diagnosis and treatment nearly always involves many service providers located in both the public and private sectors with the patient navigating themselves to various appointments etc. In addition to the patient’s immediate medical needs, there may be other needs for support precipitated by the patient’s illness. The complexity of treatments for most people are daunting. They may not have access to optimum care for a variety of reasons, such as language barriers, lack of local knowledge as to where to get help, or variations in treatment and referral patterns.

As knowledge of cancer and its management rapidly proliferates there is an increasing need for clinicians to sub-specialise in order to keep pace with new developments. In many instances this has clearly been shown to have a positive effect on patient care. The trend to sub-specialisation however needs to be balanced by processes aimed at maintaining strong links with the various providers. Effective leadership and strategic management of multiple speciality services are therefore crucial to optimise patient outcomes.

The organisation has responsibility for resource, process and quality: therefore improvements in quality and patient outcomes will be driven through the management of cancer services. The underlying challenge for the SWS Cancer Service is to build a flexible and responsive organisational structure to support cancer service delivery.

The constituency of the SWS Cancer Service is the 2,300 patients each year diagnosed with cancer and approximately 10,000 people in SWS who have survived their illness or are living with cancer. In addition to the patient, there are families and carers who bear a significant burden of the anxiety and stress associated with cancer.

The SWS Cancer Service is being developed along tumour programmes. Each programme has a Leader and ten team members representing a broad spectrum of health workers. The Programmes and Leaders for 2002 are:

- **Dr Cyril Wong** - Colorectal
- **Dr Lawrie Hayden** - Genito-Urinary
- **A Prof Felix Chan** - Gynae Oncology
- **Drs Michael Farrell and Allan Fowler** - Head & Neck
- **Dr Anthony Aouad** - Lung
- **Dr John Gallo** - Haematology
- **Prof Chris Anderson** - Skin
- **Prof Stephen Deane and Dr Neil Merrett** - Upper GI
- **Dr Tom Bonar** - Breast
Many people have given up their time to contribute to workshops and related activities, often after hours to improve cancer services. The Tumour Programme’s Terms of Reference include development of patient-centred pathways of care, identifying best practice and advising on resource allocation. The collection of data for the Area Clinical Cancer Registry, monitoring and reporting of key performance indicators and outcomes are seen to be major functions of these groups.

**The goal of the SWS Cancer Service is to:**

“Deliver a comprehensive, integrated, patient centred cancer service to the population of South West Sydney, that is in accordance with good practice.”

The words comprehensive, integrated refer to the continuum of care from prevention, screening through to treatment, palliation, rehabilitation and support. Patient centred means that care is planned and delivered “through the patient’s eyes” and good practice specifically refers to demonstrable good practice.

There are three priority themes to improve cancer services:

*Continuum of care.* A population based approach to cancer service that spans primary and secondary prevention, diagnosis, treatment supportive care palliation and follow-up;

*Clinical Governance* to integrate clinical decision making in a management and organisational framework; and

*A Cancer Pathway’ that begins when a patient seeks/is given a diagnosis and can be predicated for the majority as they progress through the required services.

Some of the year’s achievements include:

A workforce of advocates mobilised to lead site specific tumour teams in a voluntary capacity. In all there are 10 teams (Breast, CRC, Lung, Gynae-oncology, Haematology, Neuro, Skin, Genito urinary Head and Neck and Upper GI) with approximately 100 clinical and allied health volunteers involved in the process.

A workshop held in April 2002 to build the confidence of the teams and elicit and prioritise a comprehensive list of issues as might be perceived ‘through the patient’s eyes.’ This event was to kick off a one-year work plan. In contrast to usual ‘top down’ planning this was a ‘bottom up’ approach that reflects the reality of service delivery at the coalface.

A report has been completed detailing a priority ranking of issues arising from the workshop and defined a “Master Issues List” Many issues are common to the majority of the tumour teams such as ‘Radiotherapy waiting times’ or ‘Gateway and referral into services’. These must be addressed by the SWS Cancer Service

A planning framework has been developed to build an organisation that can deliver cancer services consistent with patients perspective’s and values.
Implementation of stage one of an Area Clinical Cancer Registry

In NSW there is currently no registry system to collect clinically relevant staging, local treatment or outcome data and the lack of this information is major impediment to improving safety and quality. A pilot is planned with the Colorectal Tumour programme who have generously offered time and expertise.

Website and provider Directory

One of the key issues raised at the April workshop was “gateway and referral issues”. How do GP’s and other service providers have knowledge of or access to the cancer services in SWSAHS? The website and provider directory will clearly identify local expertise and contact details. It will also contain information for professionals and patients.
The 2001/2002 year has been another year of service growth in the Medical Oncology Department. Over the six (6) months, January to June 2002, there has been a 20% growth in the new patient referrals, at 15.6% increase in follow-up consultations and a 4.8% growth in attendances in the Day Centre for chemotherapy and other treatments (see attached graphical representations – 2001 compared with 2002 calendar years).
In terms of staffing, the following appointees have provided patient care and contributions to teaching and research over the past 12 months.

**Registrars**

Dr. David Thomas (January – December 2001)  
Dr. Tony Chan (January – June 2002)

**Consultant Staff**

Dr. Eugene Moylan (Director)  
Dr. Amanda Goldrick 0.5 FTE  
Dr. Stephen Della-Fiorentina 0.9 FTE  
Dr. Eva Segelov 0.2 FTE  
Dr. Elizabeth Hovey (commenced 23 July 2001) 0.6 FTE

There has been a steady move towards sub-specialisation within Medical Oncology facilitated by increasing staff numbers. This has enabled the formation of an increasing number of Multi-disciplinary Clinics/Meetings which focus on individual organ/system/tumour subtypes.

Current Medical Oncology sub-specialisation is as follows:-

Breast: Eugene Moylan, Stephen Della-Fiorentina, Amanda Goldrick  
Lung: Eugene Moylan, Stephen Della-Fiorentina  
Head & Neck: Amanda Goldrick  
Gynae: Amanda Goldrick  
Upper Gastrointestinal: Eugene Moylan, Eva Segelov  
Colorectal: Eugene Moylan, Eva Segelov  
Genito-Urinary: Eugene Moylan, Elizabeth Hovey  
Neuro: Elizabeth Hovey
Dr. Goldrick continues to provide a 0.5 FTE Palliative Care consultative service. However, following the appointment of a 1.0 FTE Palliative Care Physician in July 2002, it is anticipated that Dr. Goldrick will reduce her Palliative Care commitment over the latter six (6) months of 2002 and begin a full-time clinical role in Medical Oncology from January 2003.

In October 2001, Dr. Eva Segelov was appointed as the Director of Medical Student Education in the SWS Clinical School. This appointment underscores the significant contribution which all members of the Medical Oncology Department make to medical student education/training for the University of NSW SWS Clinical School.

A significant challenge facing the Medical Oncology Department will be to provide a comprehensive service to the Macarthur Cancer Therapy Centre following its anticipated opening in February 2003. Recruitment of another Medical Oncologist will occur in late 2002 to assist with provision of this networked service within the SWAHS.

**Clinical Trials / Research**

It is evident from the reports of the Cancer Research Laboratories and Clinical Trials Unit that the Department of Medical Oncology is highly committed to discovering and defining optimal cancer treatment for cancer sufferers. A highlight of 2001/2002 was the release of information from the ATAC Study (Adjuvant Tamoxifen Alone or in Combination) a trial in post-menopausal women with early breast cancer to which Liverpool was a significant contributor. As researchers we would like to express our gratitude to the patients who generously participate in the research studies open to recruitment in SWS (approved by the SWAHS Ethics Committee).

**Publications**

**Posters**


**Verbal Presentations**

Articles Submitted


Delaney, G., Jalaludin, B., Moylan, E.J., Barton, M.B. “The Development Of A Model Of Outpatient Chemotherapy Delivery – Chemotherapy Basic Treatment Equivalent (CBTE).” – Clinical Oncology

Conferences Attended and Sponsorship Acknowledgments

The members of the Medical Oncology Department attended the following conferences/meetings over the past year and acknowledge the sponsorship of such meetings:-

<table>
<thead>
<tr>
<th>Date</th>
<th>Conference</th>
<th>Sponsor</th>
<th>Location</th>
<th>Attendee</th>
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<tbody>
<tr>
<td>8-12 August 2001</td>
<td>MOGA / AGITG Meeting</td>
<td>Pharmacia Australia Pty. Limited</td>
<td>Twin Waters, QLD</td>
<td>EJM</td>
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<tr>
<td>15-16 August 2001</td>
<td>2nd National Prostate Cancer Symposium</td>
<td>-</td>
<td>Sydney, NSW</td>
<td>EH</td>
</tr>
<tr>
<td>7-9 September 2002</td>
<td>Weekend Oncology Workshop</td>
<td>Astra Zeneca Pty. Limited</td>
<td>Sydney, NSW</td>
<td>SDF / EJM / ES</td>
</tr>
<tr>
<td>12-15 September 2001</td>
<td>Temodal Global Investigator Meeting</td>
<td>Schering Plough Pty. Limited</td>
<td>Prague, Czech Republic</td>
<td>AG</td>
</tr>
<tr>
<td>9-11 November 2001</td>
<td>ANZ Head &amp; Neck Society Annual Scientific Meeting</td>
<td>-</td>
<td>Melbourne, Vic</td>
<td>David Thomas</td>
</tr>
<tr>
<td>28-30 November 2001</td>
<td>Clinical Oncological Society of Australia (COSA)</td>
<td>-</td>
<td>Brisbane, QLD</td>
<td>EH</td>
</tr>
<tr>
<td>Date</td>
<td>Conference</td>
<td>Sponsor</td>
<td>Location</td>
<td>Attendee</td>
</tr>
<tr>
<td>6 December 2001</td>
<td>Surviving Survival: An Interactive Seminar For</td>
<td>-</td>
<td>Sydney, NSW</td>
<td>EH</td>
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<tr>
<td>Professionals</td>
<td>Event Details</td>
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<td>Location</td>
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<tr>
<td>10-13 December 2001</td>
<td>24th Annual San Antonio Breast Cancer Symposium</td>
<td>Novartis Pharmaceuticals Australia Pty. Limited</td>
<td>San Antonio, Texas USA</td>
<td>EJM</td>
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<tr>
<td>March 2002</td>
<td>European Breast Cancer Conference</td>
<td>Astra Zeneca Pty. Limited</td>
<td>Barcelona, Spain</td>
<td>SDF</td>
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<tr>
<td>5-7 April 2002</td>
<td>Endocrine Society Of Australia / Neuroendocrine Tumours</td>
<td>-</td>
<td>Hobart, Tas</td>
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<td>19-20 April 2002</td>
<td>ANZGOG Meeting</td>
<td>-</td>
<td>Adelaide, SA</td>
<td>AG</td>
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<tr>
<td>18-21 May 2002</td>
<td>ASCO Annual Meeting</td>
<td>Pharmacia Australia Pty. Limited</td>
<td>Orlando, Florida USA</td>
<td>AG</td>
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<tr>
<td>18-21 May 2002</td>
<td>ASCO Annual Meeting</td>
<td>Astra Zeneca Pty. Limited</td>
<td>Orlando, Florida USA</td>
<td>EH</td>
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The following sponsors of the weekly CTC Oncology Educational Seminar are also gratefully acknowledged:-

Abbott Australasia Pty. Limited  
AMGEN Australia Pty. Limited  
ASTA Medica Australasia Pty. Limited  
Aventis Pharma Pty. Limited  
CSL Limited  
Eli Lilly Australia Pty. Limited  
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Janssen-Cilag Pty. Limited  
Bristol-Myers Squibb Australia Pty. Limited  
Mundipharma Pty. Limited  
Novartis Pharmaceuticals Australia. Pty. Limited  
Pharmacia Australia Pty. Limited  
Roche Products Pty. Limited  
Sanofi-Synthelabo Australia Pty. Limited  
Schering Pty. Limited  
Schering-Plough Pty. Limited  
Wyeth Australia Pty. Limited  
Servier Laboratories (Aust) Pty. Limited  
Merck Sharp & Dome
The dominant issue for the Cancer Therapy Centre during the previous year was the large number of clinical developmental projects implemented. Most of these projects required a substantial amount of physics time throughout the year.

Routine physics support activities were fairly constant throughout the year. This included activities such as treatment planning support, treatment plan checking, TLD dosimetry and patient specific correction factor measurements. The medical physics group also responded to the pressures by undertaking a number of development initiatives that were designed to reduce the time taken to create treatment plans and deliver treatment. Other development initiatives aimed at improving quality of care in treatment planning and delivery.

Planning for the Macarthur centre continued throughout the year, with input being provided into building design and service planning.

The maintenance of the Siemens equipment complement continued to be contracted out to Medtech Solutions Ltd, an arrangement that serves the department well. Equipment performance was, on the whole, good whilst expenditure was relatively modest.

We were fortunate to have the addition of a number of new staff members to the medical physics team. In spite of the large number of projects under way, hard work by everyone ensured that the more important projects were completed, with resulting improvements in radiation oncology practice. A special note of the achievement of Matthew Williams who was awarded the 2001 ADAC Curie Prize for his postgraduate research work titled “Collimator Setting Optimization in Intensity Modulated Radiotherapy” and Lois Holloway who was awarded the 2001 Varian Prize for her presentation “Beam position optimisation for IMRT”.

Highlights

Equipment Management

- The main project for the year was the purchase, commissioning and clinical implementation of CMS Focus radiotherapy treatment planning system. This required significant resources by the medical physics group to ensure the planning system was setup in accordance with accepted published protocols (AAPM, ACPSEM)
- The upgrade of Siemens linear accelerator M1 (KD2 2462) with multileaf collimator (MLC) to improve productivity and quality of care, and to reduce OH&S risks. The significant change in machine function required extensive re-commissioning of the linear accelerator. The MLC Upgrade purchase included an upgrade of Siemens linear accelerator M2 (MX2787) to enable Intensity Modulated Radiation Therapy (IMRT) treatment delivery functionality (SIMTEC).
- Liverpool CTC was an international test site for pilot treatment machine interface software (PRIMEVIEW) enabling IMRT treatment record and verification functionality.
- Purchase and installation of the BAT ultrasound system
- Development of the IMRT system within the department
• Commissioning of daily dose constancy checkers that are used on the linear accelerators. The use of daily dose checkers is recommended by various professional bodies as part of the comprehensive QC program of radiotherapy equipment.

Clinical Physics

Several major development initiatives were undertaken during the year, with the emphasis being quality of care improvements and streamlining of processes in treatment planning. These included:
  • Purchase and installation of BAT ultrasound system or localisation of the prostate during treatment
  • Implementation of compensators for Head and Neck treatment
  • Phase 1 clinical release of Focus treatment planning system
  • Commissioning of Multi Leaf Collimator Upgrade to Siemens Linear Accelerator

Staff

Clinical Physicists

Michael Bailey
Gwi Cho
Oona Collins
Gary Goozée, Director (from July, 2002)
Lynne Greig, Chief Physicist (resigned April 2002)
Robin Hill
Mark West
May Whitaker

Research and Project

Lois Holloway, Research Physicist
Matthew Williams, p/t Project Physicist and PhD student

Movements

  • Gary Goozée was appointed to commence work in July 2002, having worked previously in 3 other Sydney centres.
  • Michael Bailey commenced work in February 2002 having worked at two centres within Victoria.
  • Gwi Cho arrived in September 2001, previously having worked in Dunedin, NZ.
  • Oona Collins arrived in October 2001, direct from completing her BSc at UTS, Sydney

The various staff movements meant that there were several clinical physicist vacancies throughout the year that did cause some pressure. The clinical staff profile is also weighted with medical physicists who are not yet accredited in radiation oncology, and this generated a large training workload for the senior (accredited) physicists which is not always handled successfully. A preferred staff profile would have at least equal numbers of senior and medical physicists.

Education Activities

Medical Physics staff participated in a number of educational activities, as outlined below.
Teaching and Lecturing
• Participation in workshops on IMRT and radiotherapy imaging
• Orientation program for new medical physics recruits
• Practical and theoretical training for medical physics trainees
• Tutorials for radiation oncology registrars undertaking part 1 physics exams
• Supervision of PhD student and honours student
• Presentations at internal physics seminars, radiotherapy and CTC combined education meetings, and therapist in-services
• Extensive staff training sessions for new systems such as Focus, CT Sim
• Lectures for Basic Sciences of Oncology course
• Lecture to Sydney University MRS 3rd year students
• Radiation safety in-services
• Preparation of training modules for IAEA support registrar training scheme
• Participation in the NSW pilot of the new ACPSEM accreditation

**Invited presentations**


Holloway, L. Possibilities for the use of radionuclide imaging in radiotherapy, invited presentation Australian and New Zealand Society for Nuclear Medicine Physics workshop 10th December 2001, St George hospital.

Holloway, L. The Commissioning of Intensity Modulated Radiotherapy at Liverpool invited presentation CMS Users Meeting Christchurch, New Zealand.

**Conferences and workshops**

• Matthew Williams attend EPSEM 2001; and chaired session of the ACPSEM branch workshop on IMRT Sydney 2001
• Lois Holloway was Chair of the organising committee for the ACPSEM branch workshop on IMRT Sydney 2001; attended EPSM Perth 2001; attended ASTRO San Francisco 2001; attended Australia and New Zealand society of nuclear medicine, physics workshop 2001; attended International workshop on Micro and Mini-dosimetry and its applications Sydney 2001; and attended CMS Users meeting, Christchurch 2002
• Michael Bailey attended the CMS Focus Users meeting - April 02, Christchurch NZ
• Robin Hill and Mark West attended the CMS Focus Training Course - October/November 01, St Louis, Missouri, USA.
• Gwi Cho attended the Siemens "Service Engineering for Physicists" course - May 2002, Concord, California, USA.

**Publications**


**Presentations**


**Conclusion**

It was again a busy year due to the large number of development initiatives under way. Key staff absences and recruitment gaps meant the remaining members of the team had to work very hard during this period and they should be congratulated on maintaining the quality of the physics service while still progressing the many projects.

The next year will be even more full. Key objectives include:

- continued commissioning of the Focus treatment planning system and decommissioning of Cadplan,
- re-initiation of comprehensive in-house training of less experienced physics staff,
- implementation of Argus QA management software,
- development of IMRT treatment techniques,
- installation and commissioning of new multi-slice CT scanner,
- clinical commissioning of the use of BAT ultrasound localisation for prostate radiation therapy,
- incorporation of PET images for treatment planning,
- commissioning of accelerators and commencement of staff and treatments at the MacArthur Cancer Therapy Centre.
### Action Plan for Year 2002/03

<table>
<thead>
<tr>
<th>Action</th>
<th>Owner</th>
<th>Priority</th>
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<tbody>
<tr>
<td>Primeview upgrade on M1 and M2</td>
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<td>Implement use of profiler dosemeter for linac QA</td>
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<td>Treatment couch verification</td>
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<td>Replacement of CT scanner</td>
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<tr>
<td>RT Equipment purchase for Macarthur Cancer Centre</td>
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<tr>
<td>Tender document</td>
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<tr>
<td>Implementation of ARGUS QA software</td>
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<td>Review QA programs for RFA-300</td>
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<tr>
<td>Orthovoltage</td>
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<td>Accelerators (annual tests)</td>
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<tr>
<td>Simulator (Annual tests)</td>
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<tr>
<td>CMS FOCUS</td>
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<tr>
<td>CMS FOCAL products</td>
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The past twelve months has seen considerable movement within nursing. Paul Grimmond returned to St. Vincent’s Hospital as the Deputy Director at the Sacred Heart Institute. A number of registered nurses took their skills to other hospitals and we recruited talented registered staff to replace them. We would like to welcome Justin Hussien, Susanne Larkin and Doris Dadic in CTC and Joan Losloso, RN in Grimson Ground East.

Congratulations go to Margaret Chalker on her appointment to the position of Breast Care CNC, with responsibilities throughout SWSAHS. Her role is to provide support services for patients with breast cancer, specialising in wound care, counselling, community referrals, prosthesis advice and treatment education. As part of her role, Margaret has been active with the Living with Cancer education group and with the Caring for You volunteers who fit women for prostheses and bras. Margaret is also out there drumming up support from community groups and has successfully lobbied for a blanket warmer and wig library for the Campbelltown Cancer Therapy Centre.

The Breast Care CNC position is part of the Cancer Care Coordination Service that is being developed by the South Western Sydney Cancer Service. There are plans for six coordinators attached to different tumour programmes, that will assist the patient through the treatment process and coordinate clinical and community services to enhance the effectiveness of cancer care delivery. This is a great opportunity for nursing to play a pivotal role in cancer care delivery and for the ongoing evolution of advanced clinical nursing positions.

Cancer Services welcomes Dr Louise Elliot to Liverpool Hospital as the Palliative Care Staff Specialist. Louise provides both inpatient and outpatient services as well as domiciliary visits within the Liverpool sector. The Palliative Care consultative service continued to expand with the addition of a third Registered Nurse position. A large part of the nursing service’s energies were directed to the support and education of the ward nurses. Education regarding symptom management, pain control and discharge planning were provided on a regular basis throughout the hospital. Bronwyn Heron CNS, was seconded to Area Palliative Care as the project officer for the ‘Palliative Care Proof of Concept’ data base. This SWSAHS initiative, involved the development and trial of an electronic clinical record, throughout Area Palliative Care.

Alex Grimson Ground East was very busy over the past 12 months, particularly over the winter period as part of the Winter Bed Strategy. Thank you to all the staff who have worked so hard. Your efforts have made a difference. A number of staff attended the Winter Congress held in Canberra by the COSA Cancer Nurses Group. The conference invigorated all attendees with renewed energy for oncology nursing.

We welcome the appointment of Tania Luxford as CNE for Cancer Services. Her enthusiasm for education is catchy and we know she has many plans to support new
staff and stimulate learning throughout the Service. Tania has been busy assisting nursing staff to complete their chemotherapy skills packages, reviewing clinical techniques and organising a programme for the 3rd year nursing students.

As the new Senior Nurse Manager I would like to thank all members of the Cancer Services team for their warm welcome. I would particularly like to thank Leanne Hollis and Kaye Brown for their work as Acting NUM and Acting Senior Nurse Manager. I look forward to working with you all as we bring the Liverpool Cancer Service to the forefront of cancer care provision.

Catherine Murray
Senior Nurse Manager
RADIATION ONCOLOGY

General Remarks

The year 2001/2002 was a period of relative stability in regard to medical staffing of the radiation oncology department. Andrew Hui was the only person to leave when he moved from his position as fellow to join the Peter MacCallum Cancer Institute in Melbourne as staff specialist.

As in the previous year, long waiting times for treatment persisted because of inability to recruit sufficient numbers of radiation therapists to fully operate the treatment machines. This was compounded by the world wide shortage of radiation therapists. Strategies have been put in place to increase recruitment that will gradually alleviate the situation over the coming years.

Plans for expansion of services and replacement of older equipment and technology were implemented with the acquisition of a new computerised planning system and state of the art ultrasound machine to enable world class treatment for prostate cancer. Other plans in various stages of implementation included the purchase of a high resolution spiral CT scanner, the opening of the new treatment centre in Macarthur in February 2003 and rollout of the long awaited computerised information management system as a lead site in N.S.W. With the successful bid to acquire the second N.S.W. PET scanning facility at Liverpool, our centre will now have local access to the best technology for cancer care.

The radiation oncologists are all actively involved in the multidisciplinary tumour groups, education, research and administration. Major educational initiatives were instigated by the radiation oncologists as national workshops that included new technologies (Michael Barton, Geoff Delaney), radiation treatment for prostate cancer (Martin Berry, Andrew Kneebone) and waiting times for radiation treatment (Michael Barton, Geoff Delaney). A major component of the research output of the department is undertaken through the Collaboration for Cancer Outcomes, Research and Evaluation (CCORE) and is published as a separate report.

Staffing

The responsibilities of each staff specialist are listed below:

Michael Barton: Central Nervous System, Lymphoma, Director of CCORE and Chairman of the UNSW Undergraduate Education Committee.

Geoff Delaney: Breast, Lung and Upper Gastro-intestinal Cancer, Deputy Director of Radiation Oncology and Chairman, Information Management and Technology Committee.
Andrew Kneebone: Colorectal and Genito-urinary Cancer, Bankstown clinic and Supervisor of Training in Radiation Oncology.

Allan Fowler: Gynae-oncology, Head and Neck and Skin Cancer, Bowral clinic, Chairman, Head and Neck Cancer Programme and Chairman, CTC Quality Improvement Committee.


Martin Berry: Genito-urinary and Paediatric Cancer, Director of CTC, Radiation Oncology and South Western Sydney Cancer Service.

Registrars and Fellows:

As mentioned above, Andrew Hui left the CTC and his position as fellow to join the Peter MacCallum Cancer Institute as a staff specialist. Minjae Lah, Karen Lim, Upendra Parvathaneni, and Marketa Skala continued in their registrar positions. Market Skala was successful at her first attempt at the Part I fellowship examinations. All registrars are involved in research projects at the CTC (listed at the end of this report). Upendra Parvathaneni completed the College specified statistics assignment with honours. He is principal investigator for the CTC breast cancer audit (with Geoff Delaney).

Teaching and Education

Geoff Delaney was awarded an MD for his thesis titled “The development of a new measure of linear accelerator throughput in radiation oncology treatment delivery – The Basic Treatment Equivalent” April, 2002.

All members of the department are involved in the educational programmes at the CTC. Andrew Kneebone has continued his involvement with the State Education Coordinating Committee as secretary. The CTC at Liverpool is now considered to have one of the best registrar training programs in Australia. Martin Berry is a senior examiner for the Faculty of Radiation Oncology.

The Basic Sciences of Oncology Course has provided a much needed instructional program for post graduate oncology trainees in their early years and Michael Barton has provided the leadership required to refine the course. He also is nearing completion of the initial phase of a distance learning program in oncology under a contract to the International Atomic Energy Agency. Michael has coordinated the development of a teaching CD-ROM that is now being used for undergraduate medical students at the University of N.S.W.
**Research and Scholarly Activities**

The following is a summary of the various activities of the medical staff in the radiation oncology department. Their output is a testimony to the wide ranging activities of all staff and their commitment to building a world class radiation oncology service.

**Publications**


**Posters and Presentations**

Kneebone, A. Prostate Cancer Imaging. Imaging in Radiation Therapy Planning Interdisciplinary Seminar held at Liverpool Hospital 16th February 2002.


Barton, M.B. Graduation ceremony Occasional Address, Faculty of Health Sciences, University of Sydney, 2002.

Berry, M.P. Service coordination for urological oncology. USA annual scientific meeting, Perth, W.A. April, 2002.

**Works in Progress**


Kneebone, A., Hogendorn, N., Tramontana, D., Gapes, L., Turner S., Gebski V., Randomised Trial of complete Immobilization for Pelvic Irradiation. Accepted for publication - International Journal Radiation Oncology Biology Physics 2002


Kneebone, A; Mameghan, H; Berry, M; Kearsley, J; Turner, S; Bolin, T; Fisher R;Graham P.; Delaney, G. A Phase III Randomised Trial to Assess the Effect of Oral Sulcralfate on the Late Rectal Reactions Associated with Prostate Radiotherapy. (To submit for publication late 2002)

Kneebone, A., Mameghan, H., Berry, M., Kearsley, J., Turner, S., Bolin, T., Fisher, R., Graham, P., Delaney, G. The natural history of rectal complications including sigmoidoscopic evaluation on a cohort of 300 patients receiving prostate irradiation . (To submit for publication late 2002)

Turner, S., Kneebone, A., Drummond, M., Cachia, A. The Incidence and Significance of Positive Biopsies Following Definitive Irradiation for Carcinoma of the Prostate. Submitted for publication 2002

Kneebone, A., Do, V., Tramontana, D., McDonald, E., Turner, S., Gebski, V. Randomised trial of Ankle stocks for Pelvic Irradiation with the use of a belly board. (Currently being analysed)

Kneebone, A., Turner, S., Berry, M., Cakir, B., Gebski, V. Prospective Review of Outcome Following Radical Irradiation for Clinically Localised Prostate Cancer.


Lin, P., Chu, J., Kneebone, A., Pocock, N., Kiat, H., Rosenfeld, D., Moylan, E. FDG CO-PET is Superior to Gallium Scanning in the Staging of Lymphoma. (To be submitted for publication 2002).


Berry, M.P. A phase 3 study on radiotherapy vs. chemoradiotherapy for bladder cancer; A TROG study.

Berry, M.P. Care and outcomes for prostate cancer. A prospective study in collaboration with the NSW cancer registry (co-investigator).


Reports


Research and Infrastructure Grants

Barton, M., Delaney, G., Frommer, M., Roder, D., Jalaludin, B., Jacob, S. Department of Health and Aged Care, Australian National Government - $215 050 for “The optimal radiotherapy utilization rate for Australia”.
Delaney, G., Barton, M. NSW Health. Research grant $70 000 for “A further assessment of Basic Treatment Equivalent and the impact of recent technology.”

Poxon, V., Tynan, K., Kricker, W., Berry, M.P., Delaney, G. Development of an Area based cancer registry in SWSAHS. Phase 2 $73k.
Introduction

The past year has been busy and eventful. There is never a dull moment! The radiation therapists are continually faced with the challenge of introducing new technology into the department while always striving to maintain high standards of patient care with the limited staffing resources. The chronic national Radiation Therapist shortage has been a recurring theme over past reports and this year has not brought relief. While the flow of Radiation Therapists leaving our shores to attractive positions overseas has slowed, the high number of vacancies in all departments has seen much movement between centres especially as people seek positions closer to home.

New technology that has been implemented since June last year include:
the capability of sequencing fields on M2 in July,
the collimator head on M1 upgraded to include MLC in August,
milled compensators for head and neck patients in November,
FOCUS planning system in April,
BAT Prostate localisation System in June.
All these have required a high level of commitment from physics in the commissioning and testing phases and Radiation Therapists have collaborated with them to ensure a smooth introduction into the department.

Staffing

The department was fortunate to gain 3 new graduates at the beginning of 2002. All 4 graduates from 2001 have successfully completed their professional development year (PDY) and are now fully qualified and valuable members of the department. In June we welcomed back two staff members who returned from a year working in Radiation Therapy centres in Canada. One staff member that returned from maternity leave is now once again on maternity leave and two others have resigned without returning from maternity leave. One staff member has reduced their commitment to 1 day a week as they have returned to university to retrain in an unrelated field.

It is pleasing that in the past year, 3 staff have gained personal upgrades that recognises their advanced technical ability in various aspects of radiation therapy. Unfortunately we have lost 2 of these staff to departments closer to their home.

On a happier note, Radiation Therapists in NSW successfully negotiated a new award that included a pay increase which was effective from January 2001. This brings us in line with Victorian Radiation Therapists and will hopefully attract back some people currently working overseas.
The Radiation Therapy department has operated 2 linear accelerators for the past year. The third linear accelerator was run for half a day only from late February to June this year to try and relieve some of the pressure of the waiting list. It is now once again closed as further losses to staff have made it impossible to staff for even half a day.

The number of new patients treated on the linear accelerators this year was 995 compared to 906 last year. This represents almost a 10% increase although the waiting list continues to be around 5-6 weeks. There was a drop in the number of new patients starting in August as this was when the collimator of M1 was upgraded over a couple of weeks to include MLC. As shown in the table below, the Total MVT Fields treated is consistently higher than last year. Much of this increase could be attributed to the installation of a sequencing of fields module on M2. This means the fields on all 6 field prostates, breast tangents and many other treatments that have MLC can be sequenced together so the machine momentarily suspends radiation output and automatically rotates the gantry from one position to the next. This has led to an increase in the number of fields per hour treated on M2 by 13.5%.
Throughout the past year, the department has maintained figures for treatment slightly higher than those the year before. The average number of fields per attendance was 3.2 in 2001/2002 and 2.9 in 2000/2001. While the average number of fields treated per course was 64 in 2001/2002 and 61.8 in 2000/2001.

For brachytherapy there were 25 patients who had a total of 77 treatments, and on orthovoltage there were 30 patients attending for treatment a total of 574 times. These figures are slightly less than the previous year. There is no staff allowance made for these later forms of treatment so their delivery is additional workload to that of treatment planning and the operation of the linear accelerators.

CT scans were performed on 695 patients as part of the planning process. This demonstrates that nearly 70% of patients receiving radiation therapy treatment had a CT scan for planning. This figure is consistent with 2000/2001. The average number of slices taken on the CT scan per patient has increased from 32.5 in 2000/2001 to 36.4 in 2001/2002. This may be due to the introduction of the new planning system that can accommodate smaller slice thickness without slowing the system down too much. The use of contrast in lung CT has increased from 1 last year to 33 this year.

<table>
<thead>
<tr>
<th>Year</th>
<th>Simulator</th>
<th>Shielding</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>attend</td>
<td>films</td>
</tr>
<tr>
<td>2000/2001</td>
<td>1167</td>
<td>1604</td>
</tr>
<tr>
<td>2001/2002</td>
<td>1121</td>
<td>1818</td>
</tr>
</tbody>
</table>

During the year the treatment planning staff undertook 1121 treatment simulations which involved taking 1818 films. The staff in planning fabricated 332 shielding blocks and mounted 202 personalized shielding trays. Such a dramatic decrease in the number of shielding blocks and trays compared to last year is due to the MLC being fitted on M1. This has been of great benefit to all Radiation Therapists. The planners no longer have to fabricate blocks and mount trays which leads to an enormous amount of time saved and a decrease in exposure to potentially harmful substances. The treatment staff no longer
have to lift heavy trays. The number of MLC checks has more than doubled, however the
time to do these is minimal in comparison.

There were 214 impressions taken during the year and 155 immobilization shells were
made and fitted. The other impressions would be used to make lead shielding either for
orthovoltage treatment or electron treatments.

<table>
<thead>
<tr>
<th>Year</th>
<th>Portal Films</th>
<th>Electronic Portal Imaging</th>
</tr>
</thead>
<tbody>
<tr>
<td>2000/2001</td>
<td>3226</td>
<td>817</td>
</tr>
<tr>
<td>2001/2002</td>
<td>3878</td>
<td>525</td>
</tr>
</tbody>
</table>

On the treatment machines the staff took 3878 treatment portal films and 525 electronic
portal images (EPI). These films and EPIs then need to be processed and viewed by the
Radiation Therapy staff and the Radiation Oncologist.

**Teaching/Education**

The past couple of years have seen an increase in enrolment in the undergraduate degree
at both the University of Sydney and the University of Newcastle. This is in response to
the national shortage of Radiation Therapists. The universities requested departments
accept more students for clinical placements.

Most of the year this department has placed up to 6 students at a time. Our clinical
supervisors do an excellent job organising these students and ensuring they achieve their
expectations. They are assisted by ‘buddies’ on each machine and in planning, so the
students receive personal attention and enjoy the time they are here. Being so short
staffed, it has been a huge effort for all involved to have so many students for so much of
the year. It is hoped this extra effort by staff may ultimately pay off with a number of the
students wishing to work in the Area.

In the future, it is hoped that there would be a full-time Radiation Therapy Tutor. This
would take an enormous amount of workload off the shoulders of already busy Radiation
Therapists.

A PDY program was initiated this year where all the PDY’s in the state gather once a
month at a different hospital each time to continue their learning and expose them to
ideas and practices they might not come across in their respective departments. Liverpool
held the first one of these days and feedback was very positive.

Inservice programs have continued where possible with the staffing numbers. Radiation
Therapists are regular attendees and presenters at the Monday lunchtime Radiation
Oncology meetings. A number of staff also attend the Cancer Therapy Centre Oncology
meetings on Wednesday mornings. From time to time the radiation therapists present at
this meeting.
Patient education continues to be supplemented via the patient information video that has been well received by patients. Detailed Prostate and Rectum booklets have been written and are being distributed to patients at their initial consultation with the oncologist.

During the year staff members have been fortunate enough to attend conferences and seminars related to Radiation Oncology. Many of these are accredited by the Australian Institute of Radiography and points earned from attending and participating in them can go towards fulfilling the Institute’s Continuing Professional Development Program. All staff are encouraged to join this program and several have already taken up the challenge.

Somkit Rattanavong, Christine Tawfik and David Sampson attended the Queensland Radiation Therapy Weekend, Townsville, August, 2001.

Jillian Hawes attended ASTRO in San Francisco and also visited a department using BAT while in the USA, November 2001.

An Imaging Seminar held on a Saturday in February at the Thomas and Rachel Moore Education Centre was attended by most Radiation Therapists in this department.

Teresa Barker and David Sampson attended a CT course in Brisbane in February 2002.

Marcia Fleet, Leanne Elich, Matthew Fuller, Joanne Veneran, James Latimer, Teresa Barker, Stephanie Munday, Megan Tattersall and Annie Lau attended the 20th Radiation Therapy Symposium in Coffs Harbour in March 2002.

Marcia Fleet and Leanne Elich attended FOCUS Users Group Meeting, Christchurch NZ, April 2002.

Joanne Veneran attended the FOCUS Users Symposium in St Louis, USA, April 2002.

Matthew Fuller attended the Prostate Users Group in Melbourne, May 2002.

James Latimer attended AAMD in Michigan, and also an IMRT course in Orlando, USA, May/June 2002.

Research

The Radiation Therapists have continued to involve themselves in research where possible. This has had to be fairly limited because of the staffing situation.

Several Radiation Therapists are involved in an IMRT committee run by the physics research fellow. The committee is working towards setting IMRT up in this centre and has identified sites which would benefit from this type of treatment. A breast planning study has begun to further research IMRT in this site.
It is hoped the coming year will allow Radiation Therapists to again increase their time for research as the staffing numbers hopefully improve. There are a number of projects that could be started.

**General Comments**

Late last year the department decided to replace our planning system. The current programme had served us well over the past seven years however there were other programmes on the market that had eclipsed it in areas such as the 3D planning algorithm and 3D visualisation of contours and dose. CMS FOCUS was the chosen system and it arrived in July 2001. Two senior Radiation Therapists travelled to the CMS site in St Louis, USA in October/November for training. On their return they used their knowledge to rewrite all our planning protocols. The staff in planning received 2 days training in March 2002 and FOCUS was released for clinical use in April. As expected, there were a few teething problems in the first couple of months but as a better understanding of the system was gained, we are becoming more aware of its capabilities.

The first BAT machine in Australia arrived in June. The machine utilizes ultrasound to locate the prostate each day as its position can change with the filling of the bladder and rectum. Once again the Radiation Therapists have expanded their role and ventured into the world of ultrasound. It is early days yet and while patients are being imaged daily, clinical moves are not being made until all testing is complete.

Radiation Therapists are enthusiastic to be involved in research and development, especially when it will improve the efficiency of the department and the effectiveness of the treatment. However due to lack of staff it is difficult to find time.

The department in conjunction with the Area Health Service have initiated several strategies over the last year to try and increase staffing levels in the long term. Six 3rd year students were employed in their last semester of university, one day a week on their day off from lectures. They were involved primarily in mould room work but also helped out in many other areas. This gave them the opportunity to be part of the department without the pressures of clinical placement. The staff were extremely grateful for all their help and it is pleasing to note that 3 of these students are now employed as PDY’s. It is hoped to repeat this successful venture in the last semester of 2002.

Scholarships have been offered to five 3rd year students in an effort to attract them to the centre for their PDY year. This includes funding over their final year at university and clinical placements in this centre. The final payment is made only at the completion of their professional development year in this department in 2003. The success of this initiative will be evaluated in 2003.

Staff have also participated in a number of careers expo’s which gave the profession exposure to thousands of high school students in Western Sydney. Time will tell how successful our efforts are in attracting more staff to our department but we must continue to utilise all avenues in our hope to relieve the situation.
**Presentations at Conferences**

*20th Radiation Therapy Symposium of Australian Institute of Radiography*

Fleet, M.  Why Upgrade Your Linear Accelerator? Is it worth it?

Fuller, M. Radiotherapy of the Lung: Does the Use of Intravenous Contrast Affect Dosimetry?

Munday, S. What to do when given the finger!

Barker, T and Latimer, J. An investigation on the use of Multi-leaf Collimation For Photon/Electron Junctions,

**Conclusions**

While so much has been achieved in 2001/2002, there is no time to rest. The upcoming year holds more challenges for the Radiation Therapist. Already there are plans underway for installing a new CT, the long awaited Computer Data Management System (CDMS) and the opening of a satellite centre in Campbelltown.

The new CT is a helical 4 slice scanner that will dramatically decrease the time it taken to scan a patient. This in conjunction with the FOCUS programme FOCAL Sim, will allow us to move towards virtual simulation. An implementation committee has been set up to explore the issues surrounding this exciting new area.

The clinical data management system hopefully isn’t too far away with training for super users coming up in the next couple of months. We look forward to throwing away our hand written appointment diaries in favour of scheduling all appointments electronically.

The Campbelltown department is due to open in February 2003. Several staff have made site visits and seen it in various stages of completion. The department will operate with one linear accelerator, a CT scanner and the CMS FOCUS planning system. A simulator has not been included and it is envisaged that all patients will be planned with virtual simulation. There will be a rotational system for those staff currently at Liverpool who wish to work at Campbelltown. The opening of this centre will prove to be a huge challenge for all involved, and will also be highly beneficial for the people of the Macarthur region.

At the core of our profession remains patient care. On the whole, patients (although not satisfied with our waiting list) are more than happy with the care given to them during their planning and treatment. This is evident from many comments made to staff by patients during their treatment. It is of enormous satisfaction to the Radiation Therapists that they have helped patients through, what they see as, a very difficult time in their lives.
ALLIED HEALTH

Project highlights for the year 2001/2002

- Quality Project submission on Patient and Family Cancer Education Programs at CTC was a finalist in SWSAHS Quality Awards
- Development of Lymphodema support program by the Physiotherapy and Occupational Therapy staff
- Weekly Allied Health Head and Neck Clinic with Speech Pathology and Nutrition staff
- Social Work and Clinical Psychology staff conducted an initial Multicultural education group program (in Vietnamese) with the NSW Cancer Council and planning for a second language group (in Arabic) underway.
- Contribution to the planning process of cancer service in Macarthur.

Speech Pathology Services

Overview of Past Activities, including staff changes

CTC/Oncology/Head & Neck is normally serviced by 1.5 FTE Speech Pathologists. Until her resignation in July 2002, Nicola Belcastro held a personal Senior Grade II, with Meredith Porter and Kathleen Glenday alternatively filling the rotational 0.5 FTE Grade I position. Regrading of, and recruitment against a positional Grade II is underway. Meredith Porter and Angela Baker currently cover the caseload, with Meredith covering the senior responsibilities of the caseload. Speech Pathology services continue to both inpatients and CTC outpatients.

Activities

- Provision of services to cancer patients who require assessment and management of their communication and/or eating and drinking skills.
- Utilisation of joint Speech Pathology and Dietetics clinic in assessing and managing CTC Head and Neck patients. Liaison with other CTC staff occurs as needed. Use of clinic booking system allows greater access to medical records. Identification of new radiotherapy referrals continues to be problematic, with many patients not identified until well into their treatment course.
- Attendance at the multidisciplinary Head and Neck clinic.
- Provision of Endoscopic Swallowing Clinic offering patients multidisciplinary visual swallowing assessment. CTC, Oncology and Head & Neck patients benefit from this service.
- Provision of training of Laryngectomees as hospital visitors
- Members of the Area Cancer Control network, H&N and GI Tumour group
• Patronage of The Southern Districts Laryngectomee support group in its 6th year of operation
• In the year 2001/2002:

<table>
<thead>
<tr>
<th>Clinical Area</th>
<th>Number of referrals</th>
<th>OOS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Head &amp; Neck</td>
<td>113</td>
<td>436</td>
</tr>
<tr>
<td>Other Oncology</td>
<td>64</td>
<td>154</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>177</strong></td>
<td><strong>590</strong></td>
</tr>
</tbody>
</table>

- Figures show combined inpatient and outpatient data
- Monthly analysis reveals December/January as most quiet for H&N OOS (reflecting theatre closures)
- OOS were also impacted by staff changes/leave, as well periods of short staffing
- Outpatients seen for voice therapy secondary to surgical and/or radiation treatment of cancer are not included in the above figures

**Education**

• Presentations to CTC and GGE nursing staff, and participation in the LHS Tracheostomy Care Workshop.
• Enquiries about the Ambulance Officers’ Education program were received, with education and advice provided to other health services, allowing them to develop local programs
  • Attendance at Mealtime Decision Making workshop examining ethical issues surrounding dysphagia
  • Nicola Belcastro completed a Masters of Public Health at Sydney University in December 2001.

Directions for 2002/2003:

• Regrading of position from personal to Positional Grade 2 - Underway
• Streamline referral procedures to improve patient capture, through use of referral forms, and eventually Lantis system - Underway
• Receive training to maximise benefit from Lantis system
• Develop information pamphlets outlining the Joint Speech Pathology/Dietetics clinic, and basic strategies for managing H&N radiotherapy, and translate into two predominant community languages.
• Voicecraft training for Grade I, with application to voice (including CTC) outpatients (September 2002) - Achieved
• Continue training in EBP, view to developing clinical questions for examination - Underway

Prepared by Meredith Porter
**Clinical Psychology**

- Number of referrals for clinical psychology services has increased by 32%.
- Total number of occasions of service has risen by 35%.
- The service has been stretched to its limits and hence there was a slow-down in staff education and in activities of the Psycho-Oncology Group.
- Completed evaluation of the ‘Dealing with Cancer’ Education Programme with three-years-worth of data which revealed that the programme has been consistently meeting the needs and interests of the local cancer population at a high level.
- Joint venture with CTC Social Work and NSW Cancer Council to develop cancer education programmes for NESB patients and families in south-western Sydney. The first on off the mark was a group education programme for Vietnamese cancer patients, one of the biggest ethnic groups in this area. The programme has been conducted successfully with the help of local Vietnamese organizations and resources. The team continued to work towards producing a reference manual for facilitators in conducting similar programmes for this community.
- The team has also started to formulate a group education programme for the area’s Arabic community.
- Plan to keep the level of activities up in staff education on psycho-social issues in cancer care and in the Psycho-Oncology Group in the coming year.

Prepared by  Gerald Au

**Physiotherapy**

The Physiotherapy Service for the Cancer Therapy Centre (Josephine Tamara and Anna Chow) has been concentrating over the past twelve months on continuity of care and maximising quality of life for oncology patients.

Physiotherapy Service included:

- Lymphoedema Assessment Clinic on every Tuesday afternoon and Friday morning.
- Lymphoedema in-patient and outpatient management.
- Education to post-mastectomy and lymphoedema clients.
- Exercise prescription for post-mastectomy and outpatient follow-up.
- Management of musculoskeletal condition for oncology clients.
- Home visit services for oncology/lymphoedema clients who were unable to attend physiotherapy for initial assessment.

Prepared by Anna Chaow

**Dietetics Service**

The role of the Dietitian in the Cancer Therapy Cancer is to provide nutrition support for patients before, during and following their radiotherapy and chemotherapy treatment. The Dietitian also provides nutrition education for patients seeking advice about long term healthy eating following treatment.

**New Initiatives In 2001/ 2002**

- Nutrition supplements and enteral feeds are no longer sold to patients from the CTC. This was taking a lot of Dietitian time and it was considered that this time would be better used in providing clinical services to patient. Hence, the Equipment Pool Office has taken up the role of providing nutrition supplements and enteral feeds to CTC patients at cost.

**Other Activities**

- Provision of services to CTC Head and Neck patients through the joint Speech Pathology and Dietetics clinic. The clinic has addressed the problem of late referrals however some patients were still not identified until well into their treatment.
- Development of CTC Dietetics Policy and Procedure manual
- Participation in the Head and Neck Tumour group

**Staffing**

One FTE dietitian covers the CTC out-patient and Oncology/Haematology inpatient workload. Movement of staff in the Dietetics Department during the year has resulted in changes to the Dietitian allocated to work in CTC during the year. Rotations in the Department are generally one year in length however this cannot always be achieved due to unforeseen circumstances. It is recognised that short rotations are not desirable in the CTC. The position is currently base grade. If the position is graded at a higher level the position would not be rotated. A source of funding to support a regrade would need to be identified for this to occur.
**Teaching/Education**

**Patients and Carers**

Dietitians have been involved in several patient/carer education programs including “Living with Breast Cancer”, “Living with Cancer” and Haematology Support Group.

**Staff and Student**

Participation in the Dietitians Association of Australia Oncology Interest Group (IG) has provided CTC Dietitians several continuing education activities during the year. The IG also provided a forum for networking with other oncology dietitians. The Dietitian attended the “Eat and Run – The First Australasian Nutrition, Physical Activity and Cancer Conference” held by the joint effort of the Australian and the New Zealand Cancer Councils.

Dietetic students from Sydney, Newcastle and Wollongong Universities have worked in the Centre as part of their clinical placement.

**Statistics**

<table>
<thead>
<tr>
<th>INPATIENTS (Haem/Oncology ward)</th>
<th>OUTPATIENTS (CTC)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Occasions of Service</td>
<td>Occasions of Service</td>
</tr>
<tr>
<td>1027</td>
<td>707</td>
</tr>
</tbody>
</table>

**Goals For 2002-2003**

- Update all Dietetic Policies and Procedures in the CTC
- Improve access to enteral feeding equipment (e.g. IV stands) for patients on enteral feeding at home
- Receive Lantis training
- To improve patient referral process through the use of referral form until Lantis system is in place
- Translation of culturally specific education resources into community language
- Develop information pamphlets outlining the joint Speech Pathology/Dietetics clinic

Prepared by Rebecca Lai

**Social Work**

**Staffing**

Teresa Simpson, Heather Aldis and Alison Pryor remain the social workers involved in cancer services. During the year Annette Polizois assisted in CTC for 3 months while Alison was undertaking a project in Community Health. There are other social workers
involved with cancer patients in other areas of the hospital particularly— Joanne Dean in the Surgical wards, Kerrie Douglass in Gynaecology and Judy Sajn in neurosurgery.

New Initiatives In 2001/ 2002
The group programs continue to be an important part of social work at CTC and there have been some developments in the past year.

Vietnamese ‘Living with Cancer Program’ – a collaborative project with Western Sydney office of the NSW Cancer Council. Several participants of the program continue to meet monthly as a support group at the Cabramatta community health centre.

Increase sessions of the Living with Breast Cancer Program – with the appointment of a permanent breast support nurse – this 8 week program has been run twice in the past year and given the number interested we are looking at the possibility at 3 groups in the coming year

Tele-group counselling - Heather Aldis has been co-facilitating the Tele-group program – this is an exciting new support program being conducted by NSW Cancer Council – running a 8 week support group via the telephone with cancer patients who might be isolated for a variety of reasons – in rural location, housebound etc. Heather undertook the training last year.

Other initiatives in the past year

Grief counselling sessions. Teresa Simpson has been interested in grief and loss issues working with palliative care clients and now has extended this to a number of family members returning to CTC for outpatient bereavement counselling. Late last year Teresa completed of her Master of Counselling degree

Tumour groups

Teresa and Heather have become involved with the Neuro and Haematology tumour groups respectively. With the addition of social work at Macarthur social work will look at realigning social work caseloads in relation to the tumour group programs in cancer services.

Cancer Profile & fundraising events

Social work along with the volunteers in CTC coordinated a number of cancer related charity events such as Daffodil day, Bandanna day, breast cancer day and biggest morning tea events
**Occupational Therapy Services**

**Overview of past activities, including staffing changes**

CTC/Oncology is normally serviced by 1 FTE Occupational Therapist Grade 1. Until December of last year, when approval of regrading of the position to a grade 2 took effect and a Grade 2 Occupational Therapy position was recruited. The Grade 2 Occupational Therapist commenced on the 17th of December 2001. Historically, a grade 1 rotational position serviced oncology. Difficulties existed due to the specialised components of this caseload, eg Lymphoedema management, and the time spent to train staff constantly. It effected the service development, and skill consolidation.

Therefore, with the new Grade 2 position on board, the focus of this year has been on consolidating and refining services to meet the needs of the CTC clients. Also, to further develop the services offered by Occupational Therapy. Currently Occupational therapy services to CTC include:

- **Provision of Occupational Therapy Intervention in Cancer Services**
  - Continued development of the lymphoedema service, in collaboration with CTC Physiotherapist.
  - Continued efforts with CTC Allied Health team and Breast Liaison nurse to develop reliable referral procedures and streamline referrals.
  - Participation in dealing with Cancer and Life after Breast Cancer patient/career Education Programs.
  - Attendance of CTC departmental meetings, and case conferences.
  - Currently CTC Allied Health OH&S representative.
  - Development of the Lymphoedema support group.
  - In liaison with Breast Care nurse to promote early intervention for lymphoedema management.

**Education Provided & Received**

Personations to GGE nursing staff, and participation in Life after Breast cancer, and Dealing with Cancer education groups.
Education to patients in the Lymphoedema support group.
Attendance at the National Lymphology Association Conference in Adelaide.
Attendance at the Advanced Lymphoedema Course.
Attendance at the OH&S risk management for managers and supervisors course.
Regular attendance of the Occupational Therapy oncology focus group
Regular attendance to the Greater Western Sydney lymphoedema practitioners group.
**Directions for 2002/2003**

Continuing to monitor referral procedures, and streamline referral procedures to improve patient capture. Also utilise the Lantis system.

Receive training to maximise benefits from the Lantis System

Develop translated Occupational Therapy educational handouts in common languages of CTC patient population, to improve patients understanding, and the effectiveness of education given. Will focus to start with on Vietnamese and Arabic, as they are two of the main language groups of CTC patient population.

Continuing training and development in EBP.

Contribute to the development and cohesiveness of the CTC Allied Health team

Continuing to monitor outpatient lymphoedema management programs and percentage reductions achieved in collaboration with physiotherapy.

To further develop and promote the Lymphoedema support group.

Prepared by Georgette Yacoub
Appendix

Cancer Therapy Centre Top Five Priorities 2001/2002

1. Restructure the CTC to afford best patient care
2. Formalise the provision of an area wide cancer service
3. Attract and Retain Staff
4. Develop Information Technology and Information Management Systems to support patient care and administrative management
5. Develop a quality assurance environment within the CTC/S

<table>
<thead>
<tr>
<th>Priority: 1</th>
<th>Action/Strategy</th>
<th>Progress</th>
</tr>
</thead>
<tbody>
<tr>
<td>Restructure the CTC to afford best patient care</td>
<td>Identify clinicians area of interest</td>
<td>Area of interest identified, Clinicians allocated to tumour streams</td>
</tr>
<tr>
<td></td>
<td>Form clinician alliances and partnerships</td>
<td>Regular meetings held of clinical staff enhancing partnerships</td>
</tr>
<tr>
<td></td>
<td>Introduce clinic structure that reflects emphasis on tumour streams. Maintain flexibility to run general clinics.</td>
<td>Clinics restructured to reflect Tumour Streams</td>
</tr>
<tr>
<td></td>
<td>Involve all stakeholders (PC, nursing, RT allied health)</td>
<td>Ongoing improvement in involving all disciplines and Stakeholders</td>
</tr>
<tr>
<td></td>
<td>Coordinate education in clinical stream</td>
<td>Education programs being developed</td>
</tr>
<tr>
<td></td>
<td>Introduction of quality initiatives</td>
<td>Quality initiative coordinated through QA Committee</td>
</tr>
<tr>
<td></td>
<td>Introduce pathways for appropriate patient referral to specialty clinics</td>
<td>Patients referral started to follow correct pathways</td>
</tr>
<tr>
<td></td>
<td>Incorporate clinical streams into AREA model</td>
<td>Clinical Streams developed into Area Model</td>
</tr>
<tr>
<td></td>
<td>Advertise changes to referral base</td>
<td>Blue Book being developed</td>
</tr>
<tr>
<td></td>
<td>4.0 Informal committees to address various interests groups across range of tumor streams. Liase with all stakeholders</td>
<td>Committees running</td>
</tr>
<tr>
<td></td>
<td>5.0 Introduce clinical meetings</td>
<td>Clinical Meeting being conducted</td>
</tr>
<tr>
<td></td>
<td>6.0 Develop treatment protocols, clinical pathways and monitor outcomes</td>
<td>Treatment Protocols being developed</td>
</tr>
<tr>
<td></td>
<td>7.0 Develop regional and national opinion leaders</td>
<td>Regional and National opinion leaders within staff, research and clinical, teaching activities encouraged to promote opinion leaders</td>
</tr>
<tr>
<td>New Priority: 2</td>
<td></td>
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<td>----------------</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Formalise the provision of an area wide cancer service</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Action/Strategy</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Appoint Director of Ca Services and Project Officer</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Review organizational structure and develop detailed service plan based upon the Cancer Network Document. Written report</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Planning meeting CAC to formalise plan with priorities and agreed time frames</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Implementation of service plan with detailed projects</td>
<td></td>
<td></td>
</tr>
<tr>
<td>IM&amp;T</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Resource and Budget (identify sources of funding)</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Palliative Care</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Priority cancer sites with business plans, KRA’s resources</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Progress</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Appointment made</td>
<td></td>
<td></td>
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<tr>
<td>Draft service plan completed</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Workshop held and report prepared</td>
<td></td>
<td></td>
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<tr>
<td>Service plans developed and endorsed</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Action/Strategy</td>
<td>Progress</td>
<td></td>
</tr>
<tr>
<td>-------------------------------------------------------------------------------</td>
<td>--------------------------------------------------------------------------</td>
<td></td>
</tr>
<tr>
<td>1. Develop Centre wide orientation package incorporating feedback to evaluate</td>
<td>Package developed and used for new staff</td>
<td></td>
</tr>
<tr>
<td>effectiveness.</td>
<td></td>
<td></td>
</tr>
<tr>
<td>2. Provide training for staff to constructively apply conflict resolution</td>
<td>Training provided at all levels, discussed at Executive and addressed day</td>
<td></td>
</tr>
<tr>
<td>principles.</td>
<td>to day</td>
<td></td>
</tr>
<tr>
<td>3. Implement performance review with the emphasis on goal setting, identifying</td>
<td>Performance reviews ongoing</td>
<td></td>
</tr>
<tr>
<td>training needs and positive reinforcement for achievements and communication of</td>
<td></td>
<td></td>
</tr>
<tr>
<td>the Centre’s vision and values.</td>
<td></td>
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<tr>
<td>4. Formalised staff management training</td>
<td></td>
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<tr>
<td>Define skills and attributes of senior managers</td>
<td></td>
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<tr>
<td>Set standards for executive membership i.e. completion of Competency Based</td>
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<tr>
<td>Management course or equivalent.</td>
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<tr>
<td>Performance appraisal of standing Committees and the Executive</td>
<td></td>
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<tr>
<td>5. Web site – updated and kept current to advertise the Centre to take</td>
<td>Web site up and running</td>
<td></td>
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<tr>
<td>advantage of web site in recruitment.</td>
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<tr>
<td>Monitor staff turnover and institute exit interviews</td>
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<tr>
<td>6. Develop employee mentoring system.</td>
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<tr>
<td>Evaluate staff support for Employee Assistance Programme.</td>
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<tr>
<td>7. Develop strategies to promote recruitment to training in professional</td>
<td></td>
<td></td>
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<tr>
<td>programmes, (open days, careers information in schools, advanced standing for</td>
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<tr>
<td>allied training and prior learning)</td>
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<tr>
<td>8. Explore part-time and compensation tradeoffs for difficult to recruit</td>
<td></td>
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<tr>
<td>professions such as RT’s</td>
<td></td>
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<tr>
<td>Discussion paper on the impact of clinic specialization on the professional</td>
<td></td>
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<tr>
<td>groups</td>
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<tr>
<td>Explore job share, education and training opportunities, flexible hours, daily</td>
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<tr>
<td>or blocks</td>
<td></td>
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<tr>
<td>9. Institute strategies to promote recruitment to training in professional</td>
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<td></td>
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<td>groups</td>
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</tbody>
</table>
|探索职位共享，教育和培训机会，灵活工作时间，每日或块状工作。

New Priority: 3
**New Priority: 4**

### Develop Information Technology and Information Management Systems to support patient care and administrative management

**Action/Strategy**

1. Develop ISSP for CTC consultatively with SWASHS which addresses:
   - Needs analysis
   - User requirements
   - Technology infrastructure
   - Education
   - Both short and long term strategies

2. Acquire IT system for CTC to cover
   - RT management
   - CT management
   - Scheduling
   - Billing
   - Resource management
   - Research
   - Clinical trials
   - Lab requests/results
   - Patient registration
   - Connection to hospital system

3. Review and refine web site

4. Education
   - Identify what skills are necessary
   - Identify deficit in skills
   - Develop program to reduce gap and implement

**Progress**

- Completed
- Completed, acquired and being implemented
- Web site reviewed and updated 3 monthly
- Individual Managers review education needs of department and keep a portfolio of staff education
<table>
<thead>
<tr>
<th>New Priority: 5</th>
<th>Action/Strategy</th>
<th>Progress</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Develop a quality assurance environment within the CTC/S</strong></td>
<td>1. Define and improve processes: Specialisation of clinics Clinical indicators CTC records Disease profiles Filing and transcription Policy and procedures Equip Education in quality tools and concepts Management to commit to QI</td>
<td>Establishment of 3 new patient orientated multi disciplinary clinic completed. Submission of quarterly clinical indicator data to ACHS ongoing Reduction in CTC records errors. Reduction of both Filing and Transcription queues. Up to date policy and procedures manuals available Participated in EQUIP training, implementation and accreditation with successful result Exploring activities to improve Quality 360 Degree implemented</td>
</tr>
</tbody>
</table>
Cancer Therapy Centre Financial & Activity Summary

Performance to Budget 4 – years retrospective for 5 major departments of CTC

**Grimson Ground East Ward**

<table>
<thead>
<tr>
<th>Year</th>
<th>Variance</th>
<th>Budget</th>
<th>Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>1999</td>
<td>-$120,776</td>
<td>$2,929,999</td>
<td>$3,050,775</td>
</tr>
<tr>
<td>2000</td>
<td>-$128,647</td>
<td>$3,065,858</td>
<td>$3,194,505</td>
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<tr>
<td>2001</td>
<td>-$389,329</td>
<td>$3,218,199</td>
<td>$3,607,528</td>
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<tr>
<td>2002</td>
<td>-$217,042</td>
<td>$3,557,375</td>
<td>$3,774,417</td>
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</table>

**Radiation Oncology**

<table>
<thead>
<tr>
<th>Year</th>
<th>Variance</th>
<th>Budget</th>
<th>Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>1999</td>
<td>-$108,556</td>
<td>$2,379,492</td>
<td>$2,488,048</td>
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<tr>
<td>2000</td>
<td>$40,146</td>
<td>$1,953,253</td>
<td>$1,913,107</td>
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<tr>
<td>2001</td>
<td>$63,060</td>
<td>$1,961,014</td>
<td>$1,897,954</td>
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<tr>
<td>2002</td>
<td>-$341,828</td>
<td>$2,001,894</td>
<td>$2,343,722</td>
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</table>
### Medical Oncology

<table>
<thead>
<tr>
<th>Year</th>
<th>Variance</th>
<th>Budget</th>
<th>Actual</th>
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</thead>
<tbody>
<tr>
<td>1999</td>
<td>$53,763</td>
<td>$2,683,351</td>
<td>$2,629,588</td>
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<tr>
<td>2000</td>
<td>$425,571</td>
<td>$2,563,528</td>
<td>$2,137,957</td>
</tr>
<tr>
<td>2001</td>
<td>$244,746</td>
<td>$2,037,975</td>
<td>$1,793,229</td>
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<tr>
<td>2002</td>
<td>-$19,936</td>
<td>$1,882,034</td>
<td>$1,901,970</td>
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</table>

### Haematology

<table>
<thead>
<tr>
<th>Year</th>
<th>Variance</th>
<th>Budget</th>
<th>Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>1999</td>
<td>-$6,084</td>
<td>$698,544</td>
<td>$704,628</td>
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<tr>
<td>2000</td>
<td>-$277,192</td>
<td>$741,145</td>
<td>$1,018,337</td>
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<tr>
<td>2001</td>
<td>$44,490</td>
<td>$1,038,975</td>
<td>$994,485</td>
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<tr>
<td>2002</td>
<td>$22,348</td>
<td>$1,190,188</td>
<td>$1,167,840</td>
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</table>
Activity Trend from 1996 – 2002

As can be seen in the graph below there has been a doubling of consultations for new and follow up patients from 1996 to 2002. Budgets and staff numbers have not kept step with these activity increases.
Radiation Oncology has seen a 75% increase in consultations from 1996 to 2002.

Treatments have increased from 1273 per month to 1761 per month; an increase of 38%.

Chemotherapy treatments have increased in numbers over this time from 349 per month to 547 per month; an increase of 57%.
**STAFF LIST**

**Medical Staff**

Michael Barton  
Martin Berry  
Geoff Delaney  
Stephen Della-Fiorentina  
Allan Fowler  
Amanda Goldrick  
Andrew Kneebone  
Eugene Moylan  
Eva Segelov  
Shalini Vinod

**Clinical Research Fellow**

**Registrars**

Karen Lim  
Upendra Parvantheneni  
Marketa Skala  
Minjae Lah  
Mark Lee  
Vanessa Estall

**Medical Physics/Technical**

Lynne Greig (resigned)  
Robin Hill  
Mark West  
May Whitaker  
Matthew Williams  
Mike Bailey  
Gwi-Ae Cho  
Oona Collins

**Physics Research Fellow**

Lois Holloway

**Pharmacy**

Jan Lewis  
Maria Lambell  
Gayle Cave
Radiation Therapy

Marcia Fleet
Debra Vincent
Vincent Towell
Nicole Cusack
Leanne Elich
Joanne Veneran
James Latimer
Christine Tawfik
Teresa Barker (resigned May 2002)
Kirrily Banister
Somakit Rattanavong
Megan Tattersall
Jillian Hawes (resigned March 2002)
David Sampson
Sonia Lee
Matthew Fuller
Stephen Jones
Alyson O’Leary
Candy Wong
Annie Lau
Nasreen Kaadan (maternity leave)
Stephanie Munday
Sally Hudson
Maysa Bassel
Trinh Nguyen
Alex Yarsteve
Susan Foot

Administrative and Clerical Staff

Gail Adams
Rose Atkin
Narelle Barnett
Holanda Bentacor
Ashti Bibani
Suzanne Campbell
Vicki Gill
Grace Gilmore
Tammy Halls
Natasha Jones (resigned)
David Kelly
Lisa Miller
Kriston Nicholls
Heather Patchett
Franca Serafin
Robyn Shipley
Susan Slater
Laura Smith

Data Management

Inas Hanna
Fatgieya Sallie
Theresa Stephenson

Computer Support

Richard Bryson

Nursing – CTC

Bronwyn Heron
Colleen Carter
Fiona Tait
Rhonda Elke
Dawn Gaston
Edith Hawker
Betty Silaphet
Justin Hussein
Justine Kemsley
Doris Dadic
Sally Meighan
Sheila Almeida
Aura Serrano
Anne Slater
Rachel Seargent
Rebecca Evans

Nursing – Alex Grimson Ground East

L Hollis
K Baker
L Luxford
M Valdez
E Macey
J McEacharn
B Newman
M Rousc
A Warner
K Wilkinson
S Loudoun
G Rees
G Farnham
R Gameldien
A Hill
H La
D Walsh
K Bourke
W Crowley
A Gossuch
M Parsons
D Rowlinson
C Knowles
R Ramsay
S Passa
K Brown
T Hecimovic
M Lees
D Hosking
L Towlinson
P Nowroy (resigned)

Clinical Trials

Denise Burns
Seini Taufa
Vu Nguyen
Lyn Ounthoulay
Suzzane Wright

CCORE

Michael Barton
Sharon Miles
Susannah Jacob
Michaelle Howard
Liz Hovey
Gabriel Sam Gabriel
Richard Thode

SWS Cancer Service

Martin Berry
Kate Tynan  
Val Poxon

**Allied Health**

**Dietetics**  
Robyn Macdonald  
Rebecca Lai

**Social Work**  
Alison Pryor  
Teresa Simpson  
Heather Aldis

**Clinical Psychology**  
Gerald Au

**Speech Pathology**  
Nicola Belcastro  
Meredith Porter  
Kathleen Glenday

**Physiotherapy**  
Josephine Tamara  
Anna Chow

**Occupational Therapy**  
Tahnee Conn  
Georgette Yacoub

**Support Services**

Nick Arena  
Joe Attard  
Allan Hutchinson  
Monika Tibbles

**Volunteer Services**

Pink Ladies

Barbara Wright  
Val Spruce  
Dutch Day
Joy Maloney
Carol Keogh
Anna Muscatella
Vicky McCarthy
Appii Tangi

Wig Library

Victoria Nasso
Fiona Gould

Look Good Feel Better

Joanne Meehan
Neta Holyoake
Vicki Dargan
Joanne Drinnan
Diane Haynes
Jan McPherson
Sandra Pinkerton
Leonie Powell
Lyn Evans
Colleen Wilton
Wendy Saxton
Michelle Gunn